

**Al Sagr National Insurance Company  
(PSC)**

Financial Statements

For the year ended 31 December 2025



شركة مساهمة عامة خاصة لأحكام القانون رقم (٦) لسنة ٢٠٠٧ في شأن إنشاء هيئة التأسيس وتعليم أعماله ومقعدته في سجل شركات التأمين تحت رقم (١٦) وسجل الشركات التجارية تحت رقم (٤١٢٧٠) مركزها الرئيسي دبي رأس المال المدفوع بالكامل ٣٣٠ مليون درهم  
شركة الصقر الوطنية للتأمين - المنطقة الدبلوماسية، شارع السيف، بر دبي، هاتف : ٧٠٢٨٥٠٠ - ٠٤، فاكس : ٣٩٦٨٤٤٢ - ٠٤، ص.ب: ١٤٦١٤، دبي، إ.ع.م.  
Al Sagr National Insurance Company - Diplomatic Area, Al Seef Road, Bur Dubai, Tel: 04-7028500, Fax: 04-3968442, PO Box 14614, Dubai, UAE

## Al-Sagr National Insurance Company (PSC) Directors' Report

The Directors are presenting their report together with the audited financial statements of Al-Sagr National Insurance Company (Public Shareholding Company); for the period ended 31/12/2025

### Financial Highlights

The company's insurance revenue is AED 757 million for the year 2025, compared to insurance revenues of AED 943 million for the previous year. The net result at the end of 2025 amounted to losses of AED 141 million, compared to loss of AED 154 million for the previous year. Net equity reached AED (86) million at the end of 2025, compared to AED 55 million at the end of the previous year. These figures are based on the financial statements prepared according to IFRS 17.

### Directors: -

Mr. Majid Abdulla Al Sari	Chairman
Mr. Khalid Abdulla Omran Taryam	Deputy Chairman
Mr. Mohamed Ali Al Sari	Director
Ms. Jawaher Salim Almheri	Director
Mr. Ahmad Al Mheiri	Director
Mr. Masoud Alzarooni	Director
Mr. Hassanain Ali	Director

### Auditors: -

Grant Thornton were appointed as auditors of the Al Sagr National Insurance Company for the year 2025 at the Annual General Meeting held on 18/06/2025.

For and on behalf of the board

Abdel Muhsen Jaber  
CEO  
31/03/2026



(i)

**Independent Auditor's Report**  
**To the Shareholders of Al Sagr National Insurance Company (PSC)**  
**Report on the Audit of the Financial Statements**

**Disclaimer of Opinion**

We were engaged to audit the financial statements of Al Sagr National Insurance Company (PSC) (the "Company"), which comprise the statement of financial position as at 31 December 2025, and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information.

We do not express an opinion on the accompanying financial statements of the Company. Due to the significance of the matter described in the Basis for Disclaimer of Opinion section of our report, we have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these financial statements.

**Basis for Disclaimer of Opinion**

As disclosed in Note 1 and Note 2.1 to the financial statements, the Company incurred a loss of AED 143.8 million for the year ended 31 December 2025 and, as of that date, the Company has accumulated losses of AED 328.8 million, which represents 143% of the Company's share capital.

Further, as disclosed in note 27 to the financial statements, the Company was in breach of the Minimum Capital Requirement (MCR), Solvency Capital Requirement (SCR) and Minimum Guarantee Fund (MGF) as stipulated by the Central Bank of the UAE, with solvency deficits of AED 387.2 million, AED 448.2 million and AED 435.0 million respectively as at 31 December 2025.

These conditions, together with other matters described in the financial statements, indicate that a material uncertainty exists that may cast significant doubt on the Company's ability to continue as a going concern. Management has prepared the financial statements on a going concern basis; however, we were unable to obtain sufficient appropriate audit evidence to support management's assessment of the Company's ability to continue as a going concern, including the feasibility and sufficiency of any remediation or capital restoration measures.

Accordingly, we were unable to conclude on the appropriateness of the going concern basis of preparation of these financial statements, or to determine whether any adjustments may have been necessary had the Company been unable to continue as a going concern. The effects of this matter are material and pervasive to the financial statements.



## **Independent Auditor's Report To the Shareholders of Al Sagr National Insurance Company (PSC) Report on the Audit of the Financial Statements (continued)**

### **Key Audit Matters**

International Standard on Auditing 701 Communicating Key Audit Matters in the Independent Auditor's Report requires the communication of Key Audit Matters only when the auditor has formed an opinion on the financial statements. Because of the significance of the matter described in the Basis for Disclaimer of Opinion section of our report, we were unable to obtain sufficient appropriate audit evidence to form an audit opinion on the financial statements as a whole. Accordingly, we do not communicate Key Audit Matters in this auditor's report.

### **Other Information**

The Board of Directors are responsible for the other information. The other information comprises the information included in the *Directors' report* but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. However, because of the matter described in the Basis for Disclaimer of Opinion section of our report, we were not able to obtain sufficient appropriate audit evidence on the completeness and information of the other information.

### **Responsibilities of the Management and Those Charged with Governance for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS Accounting Standards as issued by International Accounting Standards Board (IASB) and their preparation in compliance with the applicable provisions of the Articles of Association of the Company, UAE Federal Decree Law No. (32) of 2021 (as amended) and Federal Decree Law No. (6) of 2025, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our responsibility is to conduct an audit of the Company's financial statements in accordance with International Standards on Auditing and to issue an auditor's report. However, because of the matter described in the Basis for Disclaimer of Opinion section of our report, we were not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these financial statements.

We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code), together with the ethical requirements that are relevant to our audit of the financial statements in the United Arab Emirates, and we have fulfilled our other ethical responsibilities in accordance with the requirements of the IESBA Code.



# Grant Thornton

## Independent Auditor's Report

To the Shareholders of Al Sagr National Insurance Company (PSC)

### Report on Other Legal and Regulatory Requirements

Because of the significance of the matter described in the Basis for Disclaimer of Opinion section of our report, we are unable to report on other legal and regulatory requirements.

**GRANT THORNTON UAE**

*S. Anand Prabhu*  
Anand Prabhu  
Registration No: 5567  
Dubai, United Arab Emirates



31 March 2026


## Al Sagr National Insurance Company (PSC)


### Statement of financial position

As at 31 December 2025

	Notes	2025 AED	2024 AED
<b>ASSETS</b>			
Property and equipment	5	5,802,207	7,935,176
Intangible assets		1,551,433	1,238,543
Investments in associates	6	116,694,572	148,474,490
Financial assets at fair value through profit or loss (FVTPL)	7	12,501,274	20,008,354
Investment property	9	157,931,895	157,931,895
Insurance contract assets	10	8,042,983	125,191,876
Reinsurance contract assets	10	72,762,913	70,539,377
Due from related parties	24	-	8,793,779
Other receivables and prepayments	11	13,701,708	17,141,454
Statutory deposit	13	10,300,000	10,300,000
Cash and bank balances	12	265,094,001	269,910,566
<b>TOTAL ASSETS</b>		<b>664,382,986</b>	<b>837,465,510</b>
<b>EQUITY AND LIABILITIES</b>			
<b>EQUITY</b>			
Share capital	14	230,000,000	230,000,000
Statutory reserve	15	-	-
Reinsurance reserve	16	6,372,137	5,596,894
Fair value reserve		6,243,058	3,798,154
Accumulated losses		(328,782,189)	(184,214,748)
<b>TOTAL EQUITY</b>		<b>(86,166,994)</b>	<b>55,180,300</b>
<b>LIABILITIES</b>			
Provision for employees' end of service benefits	17	6,093,307	6,372,860
Bank borrowings	18	239,527,756	239,299,310
Other payables	19	24,380,250	39,924,587
Insurance contract liabilities	10	349,979,839	311,787,073
Reinsurance contract liabilities	10	125,721,313	178,228,859
Lease liability	20	4,847,515	6,672,521
<b>TOTAL LIABILITIES</b>		<b>750,549,980</b>	<b>782,285,210</b>
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>664,382,986</b>	<b>837,465,510</b>

These financial statements were approved and authorised for issue by the Board of Directors on 31 MAR 2026 and signed on their behalf by:

  
Majid Abdulla Al Sari  
Chairman

  
Abdel Muhsen Jaber  
CEO

The attached explanatory notes from 1 to 30 form an integral part of these financial statements.

**Al Sagr National Insurance Company (PSC)****Statement of comprehensive income****For the year ended 31 December 2025**

	Notes	2025 AED	2024 AED
Insurance revenue		757,366,709	943,055,371
Insurance service expenses	21	(804,103,469)	(1,224,201,887)
<b>Insurance service result before reinsurance contracts held</b>		<b>(46,736,760)</b>	<b>(281,146,516)</b>
Allocation of reinsurance premiums		(169,802,023)	(274,538,396)
Amounts recoverable from reinsurance for incurred claims		125,020,030	418,680,135
<b>Net (expense) / income from reinsurance contracts held</b>		<b>(44,781,993)</b>	<b>144,141,739</b>
<b>Insurance service result</b>		<b>(91,518,753)</b>	<b>(137,004,777)</b>
Insurance finance expense for insurance contracts issued	22	(12,743,212)	(13,402,842)
Reinsurance finance income for reinsurance contracts held	22	6,436,385	7,674,333
<b>Net insurance financial expense</b>		<b>(6,306,827)</b>	<b>(5,728,509)</b>
<b>Net investment income</b>	22	<b>5,011,310</b>	<b>27,953,563</b>
Other operating expenses	22	(42,622,283)	(31,984,330)
Finance costs		(8,355,645)	(11,229,373)
<b>Loss for the year</b>		<b>(143,792,198)</b>	<b>(157,993,426)</b>
Other comprehensive income for the year		2,444,904	3,798,154
<b>Total comprehensive loss for the year</b>		<b>(141,347,294)</b>	<b>(154,195,272)</b>
<b>Basic and diluted loss per share</b>	23	<b>(0.63)</b>	<b>(0.69)</b>

The attached explanatory notes from 1 to 30 form an integral part of these financial statements.

**Al Sagr National Insurance Company (PSC)**

**Statement of changes in equity  
For the year ended 31 December 2025**

	Share capital AED	Statutory reserve AED	Reinsurance reserve AED	Fair value reserve AED	Accumulated losses AED	Total equity AED
Balance as at 1 January 2024	230,000,000	70,848,081	4,235,793	-	(95,708,302)	209,375,572
Transfer to accumulated losses	-	(70,848,081)	-	-	70,848,081	-
Loss for the year	-	-	-	-	(157,993,426)	(157,993,426)
Other comprehensive income	-	-	-	3,798,154	-	3,798,154
Total comprehensive loss for the year	-	-	-	3,798,154	(157,993,426)	(154,195,272)
Transfer to reinsurance reserve (note 16)	-	-	1,361,101	-	(1,361,101)	-
Balance as at 31 December 2024	230,000,000	-	5,596,894	3,798,154	(184,214,748)	55,180,300
<b>Balance as at 1 January 2025</b>	<b>230,000,000</b>	<b>-</b>	<b>5,596,894</b>	<b>3,798,154</b>	<b>(184,214,748)</b>	<b>55,180,300</b>
Loss for the year	-	-	-	-	(143,792,198)	(143,792,198)
Other comprehensive income	-	-	-	2,444,904	-	2,444,904
<b>Total comprehensive loss for the year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,444,904</b>	<b>(143,792,198)</b>	<b>(141,347,294)</b>
Transfer to reinsurance reserve (note 16)	-	-	775,243	-	(775,243)	-
<b>Balance as at 31 December 2025</b>	<b>230,000,000</b>	<b>-</b>	<b>6,372,137</b>	<b>6,243,058</b>	<b>(328,782,189)</b>	<b>(86,166,994)</b>

The attached explanatory notes from 1 to 30 form an integral part of these financial statements.

## Al Sagr National Insurance Company (PSC)

### Statement of cash flows For the year ended 31 December 2025

	Notes	2025 AED	2024 AED
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Loss for the year		(143,792,198)	(157,993,426)
<b>Adjustment for:</b>			
Share of loss / (profit) from equity accounted investees	6	14,884,703	(6,743,745)
Net unrealised loss from financial assets at FVTPL	7	871,562	1,164,111
Depreciation and amortisation		2,433,685	2,360,147
Finance costs		8,355,645	11,229,373
Gain on sale of financial assets at FVTPL		-	(64,269)
Impairment of investment in associate	6	19,340,119	10,256,995
Allowance for expected credit losses of related parties		8,793,779	4,000,000
Expected credit loss of other receivables	11	1,012,857	3,376,301
Provision for employees' end of service indemnity	17	1,221,650	919,807
Loss on disposal of property and equipment and intangible assets		57,620	6,750,806
Interest on lease liability		342,182	432,895
Dividend income from financial assets at FVTPL		(909,120)	-
Interest income		(11,293,523)	(13,061,022)
Operating cash flows before movements in working capital		(98,681,039)	(137,372,027)
<b>Changes in working capital</b>			
Insurance contract assets and liabilities-net		155,341,660	(72,967,040)
Reinsurance contract assets and liabilities-net		(54,731,082)	151,893,554
Change in other receivables and prepayments		2,426,889	1,894,494
Change in other payables		(15,544,337)	16,574,759
<b>Cash used in operations</b>		(11,187,909)	(39,976,260)
Employees' end of service benefits paid	17	(1,501,203)	(1,391,594)
<b>Net cash used in operating activities</b>		(12,689,112)	(41,367,854)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchase of property and equipment and intangible assets		(618,635)	(593,788)
Proceeds from sale of property and equipment and intangible assets		5,030	70,000,000
Net proceeds from sale of financial assets at FVTPL		6,635,518	1,158,099
Dividends received from investment in financial assets at FVTPL		909,120	-
Net movement in fixed deposits with maturity over 3 months		5,411,612	(26,784,631)
Interest received		11,073,523	13,061,022
Subscription of right shares in investment in associates	6	-	(37,387,729)
<b>Net cash generated from investing activities</b>		23,416,168	19,452,973
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Finance costs paid		(8,355,645)	(11,229,373)
Payment of lease liability		(2,004,810)	(2,004,810)
<b>Net cash used in financing activities</b>		(10,360,455)	(13,234,183)
<b>Net changes in cash and cash equivalents</b>		366,601	(35,149,064)
Cash and cash equivalents at 1 January		14,126,625	49,275,689
<b>Cash and cash equivalents at 31 December</b>	12	14,493,226	14,126,625

The attached explanatory notes from 1 to 30 form an integral part of these financial statements.

# Al Sagr National Insurance Company (PSC)

## Notes to the financial statements For the year ended 31 December 2025

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### 1 LEGAL STATUS AND ACTIVITIES

Al Sagr National Insurance Company (PSC), (the "Company") was incorporated on 25 December 1979 as a public shareholding company by an Emiri Decree from His Highness, The Ruler of Dubai, and is registered with the Ministry of Economy of the United Arab Emirates (UAE.) under registration No. (16). The Company's address in Dubai is P.O. Box 14614, Dubai, UAE. The Company is a subsidiary of Gulf General Investments Company (the "Parent Company"), a public company incorporated in UAE. The Company is subject to the regulations of the UAE. Federal Decree Law No. (6) of 2025, concerning Financial Regulations of Insurance Companies issued by the Central Bank of UAE and regulation of its operations and is registered in the Insurance Companies Register of the Central Bank of the UAE, under the registration number 16.

The principal activity of the Company is the writing of insurance of all classes of general and life insurance. The Company operates through its head office in Dubai and its branches in Dubai, Sharjah, Abu Dhabi, Al Ain, Ras Al Khaimah and Ajman in the UAE.

These financial statements have been prepared in accordance with the requirements of the applicable laws and regulations, including UAE Federal Decree Law No. (32) of 2021 (as amended).

During the year, Federal Decree Law No. (6) of 2025 ("CBUAE Law") was issued, effective 16 September 2025, repealing Federal Decree Law No. (48) of 2023. Pursuant to Article 184 of CBUAE Law, the Company has a period of one year from the effective date to align its operations and governance framework with the requirements of the new legislation. The Company is currently evaluating the impact of the CBUAE Law and will implement any necessary changes within the permitted transition period.

The taxable income of the entities that are in scope for UAE CT purposes is subject to the rate of 9% on taxable profits above AED 375,000. During the year ended 31 December 2025, the Company reported a loss of AED 143.8 million. This loss has created potential future taxable benefits (deferred tax assets). However, the Company has elected not to recognise a deferred tax asset due to uncertainty of generating sufficient taxable profit to realise the deferred tax assets.

### 2 BASIS OF PREPARATION

#### 2.1 STATEMENT OF COMPLIANCE WITH IFRS

These financial statements are for the year ended 31 December 2025 and are presented in United Arab Emirates Dirham (AED), which is also the functional currency of the Company. The financial statements have been prepared in accordance with IFRS Accounting Standards promulgated by International Accounting Standards Board (IASB) and interpretations thereof issued by the IFRS Interpretations Committee ("IFRS IC") and in compliance with the applicable requirements of the UAE Federal Decree Law No. (32) of 2021 (as amended) ("Companies Law"), relating to commercial companies and UAE Federal Decree Law No. (6) of 2025,

As disclosed in note 27 of the financial statements, as at 31 December 2025, the Company did not meet the Solvency Capital Requirement of AED 161 million and reported a solvency margin deficit of AED 448.2 million. Further, the Company has accumulated losses of AED 328.8 million (31 December 2024: AED 184.2 million) and negative operating cash flows of AED 12.7 million as at 31 December 2025. These conditions indicates that a material uncertainty exists that may cast significant doubt on the Company ability to continue as a going concern. The accompanying financial statements have been prepared on a going concern basis as the management believes that the future operations of the Company will be able to support its business and to meet its obligations as they fall due.

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

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#### 2 BASIS OF PREPARATION (continued)

##### 2.2 BASIS OF MEASUREMENT

These financial statements have been prepared on the historical cost basis except for the following which are measured at fair value.

- i) financial instruments at fair value through profit or loss ("FVTPL"); and
- ii) investment property.

The methods used to measure fair values are discussed in note 3.5.

##### 2.3 APPLICATION OF NEW AND REVISED INTERNATIONAL FINANCIAL REPORTING STANDARDS ("IFRS")

###### New and revised IFRSs and interpretations applied on the financial statements

The following relevant standards, interpretations and amendments to existing standards were issued by the IASB:

Standard number	Title	Effective date
IAS 21	Amendments to IAS 21 Lack of Exchangeability	1 January 2025

This standard did not have a material impact on these financial statements.

##### 2.4 STANDARDS ISSUED BUT NOT YET EFFECTIVE

The impact of the new standards, interpretations and amendments that are issued, but not yet effective, up to the date of issuance of the Company's financial statements are disclosed below. The Company intends to adopt these standards, if applicable, when they become effective.

Standard number	Title	Effective date
IFRS 9 & IFRS 7	Amendments to IFRS 9 Financial Instruments and IFRS 7 Financial Instruments: Disclosures regarding the classification and measurement of financial instruments	1 January 2026
IFRS 1, IFRS 7, IFRS 9, IFRS 10 and IAS 7	Annual improvements	1 January 2026
IFRS 18	Presentation and Disclosure in Financial Statements	1 January 2027
IFRS 19	Subsidiaries without Public Accountability: Disclosures	1 January 2027

#### 3 MATERIAL ACCOUNTING POLICY INFORMATION

##### 3.1 IFRS 17 Insurance Contracts

IFRS 17 establishes principles for the recognition, measurement, presentation and disclosure of insurance contracts, reinsurance contracts and investment contracts with discretionary participation features. It introduces a model that measures groups of contracts based on the Company's estimates of the present value of future cash flows that are expected to arise as the Company fulfils the contracts, an explicit risk adjustment for non-financial risk and a contractual service margin.

Under IFRS 17, insurance revenue in each reporting year represents the changes in the liabilities for remaining coverage that relate to services for which the Company expects to receive consideration and an allocation of premiums that relate to recovering insurance acquisition cash flows. In addition, investment components are no longer included in insurance revenue and insurance service expenses.

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

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#### 3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

##### 3.1 IFRS 17 Insurance Contracts (continued)

The Company applies the PAA to simplify the measurement of all of its insurance and reinsurance contracts. When measuring liabilities for remaining coverage, the PAA is similar to the Company's previous accounting treatment. However, when measuring liabilities for outstanding claims, the Company now discounts the future cash flows (unless they are expected to occur in one year or less from the date on which the claims are incurred) and includes an explicit risk adjustment for non-financial risk. from reinsurers and reinsurance expenses were presented separately.

##### **Recognition**

The Company recognises groups of insurance contracts it issues from the earliest of the following:

- The beginning of the coverage period of the group of contracts;
- The date when the first payment from a policyholder in the group is due or when the first payment is received if there is no due date;
- For a group of onerous contracts, if facts and circumstances indicate that the group is onerous the Company recognises a group of reinsurance contracts held;
- If the reinsurance contracts provide proportionate coverage at the later of the beginning of the coverage period of the group, or the initial recognition of any underlying contract; and
- In all other cases, from the beginning of the coverage period of the group the Company adds new contracts to the group when they are issued or initiated.

##### **Level of Aggregation**

Level of aggregation relates to the unit of account under IFRS 17. The unit of account under IFRS 17 is referred to as a 'Group of Contracts' (GoCs) and requirements relating to level of aggregation define how groups of contracts have to be determined.

The standard has set out the following requirements to determine a group of contracts:

- Portfolio – contracts that have similar risks and that are managed together can be grouped.
- Profitability – contracts with similar expected profitability (at inception or initial recognition) can be grouped.

For this purpose, the standard has mandated at least the following three classifications however it is permitted to use more granular classifications:

- Contracts that are onerous at inception.
- Contracts that are not onerous and have no significant possibility of becoming onerous; and
- All other contracts

##### *Cohorts*

Contracts issued more than 12 months apart cannot be grouped together. However, in certain circumstances a one-time simplification upon transition for contracts as at the transition is allowed.

##### **Measurement - Premium Allocation Approach**

##### ***Insurance contracts – initial measurement***

The Company applies the premium allocation approach (PAA) to all the insurance contracts that it issues and reinsurance contracts that it holds, as:

- The coverage period of each contract in the group is one year or less, including coverage arising from all premiums within the contract boundary.

Or

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

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#### 3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

##### 3.1 IFRS 17 Insurance Contracts (continued)

###### Measurement - Premium Allocation Approach (continued)

###### *Insurance contracts – initial measurement (continued)*

- For contracts longer than one year, the Company has modelled possible future scenarios and reasonably expects that the measurement of the liability for remaining coverage for the group containing those contracts under the PAA does not differ materially from the measurement that would be produced applying the general model. In assessing materiality, the Company has also considered qualitative factors such as the nature of the risk and types of its lines of business.

The Company does not apply the PAA if, at the inception of the group of contracts, it expects significant variability in the fulfilment cash flows that would affect the measurement of the liability for the remaining coverage during the year before a claim is incurred. Variability in the fulfilment cash flows increases with the extent of future cash flows related to any derivatives embedded in the contracts.

The length of the coverage year of the group of contracts.

For a group of contracts that is not onerous at initial recognition, the Company measures the liability for remaining coverage as the premiums, if any, received at initial recognition, minus any insurance acquisition cash flows at that date, with the exception of contracts which are one year or less where this is expensed, plus or minus any amount arising from the derecognition at that date of the asset or liability recognised for insurance acquisition cash flows that the Company pays or receives before the group of insurance contracts is recognised. There is no allowance for time value of money as the premiums are mostly received within one year of the coverage year.

The Company measures its reinsurance assets for a group of reinsurance contracts that it holds on the same basis as insurance contracts that it issues, however, adapted to reflect the features of reinsurance contracts held that differ from insurance contracts issued, for example the generation of expenses or reduction in expenses rather than revenue.

###### *Insurance contracts – subsequent measurement*

The Company measures the carrying amount of the liability for remaining coverage at the end of each reporting year as the liability for remaining coverage at the beginning of the year:

- Plus premiums received in the year;
- Minus capitalised insurance acquisition cash flows;
- Plus any amounts relating to the amortisation of the acquisition cash flows recognised as an expense in the reporting year for the group;
- Plus any adjustment to the financing component, where applicable;
- Minus the amount recognised as insurance revenue for the coverage year; and
- Minus any investment component paid or transferred to the liability for incurred claims.

The Company estimates the liability for incurred claims as the fulfilment cash flows related to incurred claims. The fulfilment cash flows incorporate, in an unbiased way, all reasonable and supportable information available without undue cost or effort about the amount, timing and uncertainty of those future cash flows, they reflect current estimates from the perspective of the entity and include an explicit adjustment for non-financial risk (the risk adjustment). The Company adjust the future cash flows for the time value of money and the effect of financial risk for the measurement of liability for incurred claims.

Insurance acquisition cash flows are allocated on a straight-line basis to statement of profit or loss.

###### *Reinsurance contracts*

The subsequent measurement of reinsurance contracts held follows the same principles as those for insurance contracts issued and has been adapted to reflect the specific features of reinsurance held.

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

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#### 3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

##### 3.1 IFRS 17 Insurance Contracts (continued)

###### *Reinsurance contracts (continued)*

Insurance contracts – modification and derecognition

The Company derecognises insurance contracts when:

- The rights and obligations relating to the contract are extinguished (i.e., discharged, cancelled or expired);  
Or
- The contract is modified such that the modification results in a change in the measurement model or the applicable standard for measuring a component of the contract, substantially changes the contract boundary, or requires the modified contract to be included in a different group. In such cases, the Company derecognises the initial contract and recognises the modified contract as a new contract.

When a modification is not treated as a derecognition, the Company recognises amounts paid or received for the modification with the contract as an adjustment to the relevant liability for remaining coverage.

###### *Presentation*

The Company has presented separately, in the statement of financial position, the carrying amount of groups of insurance contracts issued that are assets, groups of insurance contracts issued that are liabilities, reinsurance contracts held that are assets and groups of reinsurance contracts held that are liabilities.

Any assets or liabilities for insurance acquisition cash flows recognised before the corresponding insurance contracts are included in the carrying amount of the related groups of insurance contracts issued.

The Company disaggregates the total amount recognised in the statement of statement of profit or loss and other comprehensive income into an insurance service result, comprising insurance revenue and insurance service expense, and insurance finance income or expenses.

The Company disaggregates the change in risk adjustment for non-financial risk between a financial and non-financial portion which will be presented in insurance finance income or expenses and in insurance service result respectively. The Company separately presents income or expenses from reinsurance contracts held from the expenses or income from insurance contracts issued.

###### *Insurance revenue*

For groups of insurance contracts measured under the PAA, the Company recognises insurance revenue based on the passage of time over the coverage period of a group of contracts where revenue is recognised based on expected timing of incurred insurance service expenses.

###### *Loss components*

The Company assumes that no contracts are onerous at initial recognition unless facts and circumstances indicate otherwise. The Company reassess this on quarterly basis and if at quarter end, the facts and circumstances indicate that a group of insurance contracts is onerous, the Company establishes a loss component as the excess of the fulfilment cash flows that relate to the remaining coverage of the group over the carrying amount of the liability for remaining coverage of the group. Accordingly, by the end of the coverage year of the group of contracts the loss component will be zero.

###### *Insurance finance income and expense*

Insurance finance income or expenses comprise the change in the carrying amount of the group of insurance contracts arising from:

- The effect of the time value of money and changes in the time value of money; and
- The effect of financial risk and changes in financial risk.

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

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#### 3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

##### 3.1 IFRS 17 Insurance Contracts (continued)

###### *Insurance finance income and expense (continued)*

The Company do not disaggregate insurance finance income or expenses between statement of comprehensive income.

###### *Net income or expense from reinsurance contracts held*

The Company presents separately on the face of the statement of profit or loss and other comprehensive income, the amounts expected to be recovered from reinsurers, and an allocation of the reinsurance premiums paid. The Company treats reinsurance cash flows that are contingent on claims on the underlying contracts as part of the claims that are expected to be reimbursed under the reinsurance contract held, and excludes investment components and commissions from an allocation of reinsurance premiums presented on the face of the statement of profit or loss and other comprehensive income.

Revenue (other than insurance revenue) comprises the following:

###### **Fee and commission income**

Fee and commissions received or receivable which do not require the Company to render further service are recognised as revenue by the Company on the effective commencement or renewal dates of the related policies.

###### **Investment income**

Investment income comprises income from financial assets, rental income from investment properties, realised and unrealised fair value gains or losses on investment property and financial assets at fair value through profit or loss (FVTPL).

Income from financial assets comprises interest and dividend income, net gains or losses on financial assets classified at FVTPL and realised gains or losses on other financial assets.

Interest income is recognised on a time proportion basis using effective interest rate method. Dividend income is recognised when the right to receive dividend is established. Usually this is the ex-dividend date for equity securities. Basis of recognition of net gains or losses on financial assets classified at FVTPL and realised gains on other financial assets is described in note 3.4.

Fair value gains or losses on investment property are included in the statement of comprehensive income in the period these gains or losses are determined.

##### 3.2 Property and equipment

###### **Recognition and measurement**

Items of property and equipment are measured at cost less accumulated depreciation and impairment losses.

Cost includes expenditures that are directly attributable to the acquisition of the asset.

Where parts of an item of property or equipment have different useful lives, they are accounted for as separate items (major components) of property and equipment.

The gain or loss on disposal of an item of property and equipment is determined by comparing the proceeds from disposal with the carrying amount of the property and equipment and is recognised net within other income/other expenses in statement of comprehensive income.

###### **Depreciation**

Depreciation is based on the cost of an asset less its residual value. Significant components of individual assets are assessed and if a component has a useful life that is different from the remainder of that asset, that component is depreciated separately.

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

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#### 3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

##### 3.2 Property and equipment (continued)

###### Depreciation (continued)

Depreciation is recognised in statement of comprehensive income on a straight-line basis over the estimated useful lives of each component of an item of property and equipment.

Depreciation methods, useful lives and residual values are reassessed at the reporting date and adjusted if appropriate. No depreciation is charged on capital-work-in-progress.

The estimated useful lives for various categories of property and equipment are as follows:

Office fixture	8 years
Furniture and equipment	8 years
Motor vehicles	8 years
Right-of-use asset	5 years

##### 3.3 Investment property

Investment property is property held either to earn rental income or for capital appreciation or for both, but not for sale in the ordinary course of business, use in the production or supply of goods or services or for administrative purposes. Investment property is measured at cost on initial recognition and subsequently at fair value with any change therein recognised in statement of comprehensive income.

The Company determines fair value on the basis of valuation provided by an independent valuer who holds a recognised and relevant professional qualification and has recent experience in the location and category of the investment property being valued.

Cost includes expenditure that is directly attributable to the acquisition of the investment property. The cost of self-constructed investment property includes the cost of materials and direct labour, any other costs directly attributable to bringing the investment property to a working condition for their intended use and capitalised borrowing costs.

##### 3.4 Financial instruments

###### Recognition and measurement

The Company initially recognises insurance receivables and insurance payables on the date at which they are originated. All other financial assets and liabilities (including assets and liabilities designated at fair value through profit or loss) are initially recognised on the trade date at which the Company becomes party to the contractual provision of the instrument.

A financial assets or financial liability is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition or issue. All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value.

###### Financial assets

###### *Classification*

For the purposes of classifying financial assets, an instrument is an 'equity instrument' if it is a non-derivative and meets the definition of 'equity' for the issuer (under IAS 32 Financial Instruments: Presentation) except for certain non-derivative puttable instruments presented as equity by the issuer. All other non-derivative financial assets are 'debt instruments'.

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

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#### 3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

##### 3.4 Financial instruments (continued)

###### *Financial assets measured at amortised cost*

A financial asset qualifies for amortised cost measurement only if it meets both of the following two conditions:

- The asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and
- The contractual terms of the instrument give rise on specified dates to cash flows that are solely payments of principal and interest on the principle amount outstanding.

If a financial asset does not meet both conditions, then it is measured at fair value. The Company makes an assessment of a business model at portfolio level as this reflect the best way the business is managed, and information is provided to the management.

In making an assessment of whether an asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows, the Company considers:

- Management's stated policies and objectives for the portfolio and the operation of those policies in practice.
- How management evaluates the performance of the portfolio;
- Whether management's strategy focus on earning contractual interest revenue;
- The degree of frequency of any expected asset sales;
- The reason of any asset sales; and
- Whether assets that are sold are held for an extended period of time relative to their contractual maturity or are sold shortly after acquisition or an extended time before maturity.

###### *Financial assets measured at FVTPL*

Financial assets held for trading are not held within a business model whose objective is to hold the asset in order to collect contractual cash flows.

The Company has designated certain financial assets at fair value through profit or loss because designation eliminates or significantly reduces an accounting mismatch, which would otherwise arise.

Dividend in these investments in equity instruments are recognised in the statement of comprehensive income when the Company's right to receive the dividends is established, unless the dividends clearly represent a recovery of part of the cost of the investment.

Financial assets are not reclassified subsequent to their initial recognition, except when the Company changes its business model for managing financial assets.

###### *Cash and cash equivalents*

For the purposes of the cash flow statement, cash and cash equivalents comprise cash in hand, balances with the banks and fixed deposits with maturity of no more than 3 months that are subject to insignificant risk of changes in their fair value, and are used by the Company in the management of short-term commitments.

Cash and cash equivalents are carried at amortised cost in the statement of financial position.

###### *Non-derivate financial liabilities*

All financial liabilities (including liabilities designated at fair value through profit or loss) are recognised initially on the trade date, which is the date that the Company becomes a party to the contractual provisions of the instrument.

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

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#### 3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

##### 3.4 Financial instruments (continued)

###### **De-recognition of financial assets and financial liabilities**

The Company derecognises a financial asset when the contractual right to the cash flows from the financial asset expire, or when it transfers the financial asset in a transaction in which substantially all the risk and rewards of the ownership are transferred or in which the Company neither transfers nor retains substantially all the risks and rewards of ownership and it does not retain control over the transferred asset.

The Company derecognises a financial liability when its contractual obligation is discharged or cancelled or expire.

###### **Impairment of financial assets**

IFRS 9's impairment requirements use forward looking information under Expected credit loss (ECL) model for the financial assets measured at amortised cost which consist of insurance receivables, deposits, other receivables, due from related parties and cash and bank balances.

###### ***Measurement of ECLs***

The Company considers a broader range of information when assessing credit risk and measuring expected credit losses, including past events, current conditions, reasonable and supportable forecasts that affect the expected collectability of the future cash flows of the instrument. In applying this forward-looking approach, a distinction is made between:

- financial instruments that have not deteriorated significantly in credit quality since initial recognition or that have low credit risk ("Stage 1"); and
- financial instruments that have deteriorated significantly in credit quality since initial recognition and whose credit risk is not low ("Stage 2").

'Stage 3' would cover financial assets that have objective evidence of impairment at the reporting date. The Company considers a debt security to have low credit risk when their credit risk rating is equivalent to the globally understood definition of "investment grade".

'12-month expected credit losses' are recognised for the first category (i.e. Stage 1) while 'lifetime expected credit losses' are recognised for the second category (i.e. Stage 2). Measurement of the expected credit losses is determined by a probability-weighted estimate of credit losses over the expected life of the financial instrument.

###### ***Impairment of non-derivative financial assets carried at amortised cost***

The Company assesses at each reporting date whether there is objective evidence that a financial asset or group of financial assets carried at amortised cost are impaired. A financial asset or group of financial assets are impaired when objective evidence demonstrates that a loss event has occurred after the initial recognition of the asset, and that the loss event has an impact on the future cash flows relating to the asset that can be estimated reliably. The Company considers evidence of impairment at both a specific and collective level.

Objective evidence that financial assets are impaired can include significant financial difficulty of the borrower or issuer, default or delinquency by a borrower, restructuring of an amount due to the Company on terms that the Company would not otherwise consider, indication that a borrower or issuer will enter bankruptcy, the disappearance of an active market for a security, or other observable data relating to a group of assets such as adverse change in the payment status of borrowers or issuers, or economic conditions that correlate with defaults in the Company.

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

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#### 3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

##### 3.4 Financial instruments (continued)

###### *Impairment of non-financial assets*

At each reporting date, the Company reviews the carrying amounts of its non-financial assets (other than investment property) to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

##### 3.5 Fair value measurement

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest. A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use. The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Company determines whether transfers have occurred between Levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

##### 3.6 Foreign currency transactions

These financial statements are presented in UAE Dirham (AED), which is the functional currency. Except as otherwise indicated, financial statements are presented in AED. Transactions denominated in foreign currencies are translated to AED at the spot exchange rates ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated to AED at the spot exchange rates ruling at the date of statement of financial position. Non-monetary assets and liabilities denominated in foreign currencies that are stated at historical cost are translated to AED at the foreign exchange rates ruling at the date of the transaction. Foreign exchange differences arising on translation are recognised in the statement of profit or loss. The assets and liabilities of foreign subsidiary and the equity of associates are translated at the rate of exchange ruling at the reporting date. The results of associates are translated at the average exchange rates for the year. The exchange differences on the retranslation are taken directly to the other comprehensive income.

##### 3.7 Leases

The determination of whether an arrangement is, or contains a lease is based on the substance of the arrangement at the inception of the lease. The arrangement is, or contains, a lease if fulfilment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset, even if that right is not explicitly specified in the arrangement.

###### **Company as a lessee**

A lessee is to be account for a right of use asset and initial lease liability at the inception of lease.

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

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#### 3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

##### 3.8 Provision

A provision is recognised if, as a result of a past event, the Company has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognised as finance cost.

##### 3.9 Employees' end of service benefits

###### *Defined benefit plan*

The Company provides for staff terminal benefits based on an estimation of the amount of future benefits that employees have earned in return for their service until their retirement. This calculation is performed on a projected unit credit method.

The Company contributes to the pension scheme for nationals under the pension and social security law. This is a defined contribution pension plan and the Company's contribution are charged to the statement of profit or loss in the period in which they relate. In respect of this scheme, the Company has a legal and constructive obligation to pay the fund contribution as they fall due and no obligations exists to pay the future benefits.

##### 3.10 Earnings per share (EPS)

The Company presents basic and diluted earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss for the year attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the year. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares.

##### 3.11 Segment reporting

An operating segment is a component of the Company that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Company's other components. All operating segments' operating results are reviewed regularly by the Company's CEO to make decisions about resources to be allocated to the segment and to assess its performance, and for which discrete financial statements is available.

Segment results that are reported to the CEO include items directly attributable to a segment as well as those that can be allocated on a reasonable basis. Unallocated items comprise mainly corporate assets (primarily the Company's headquarters), head office expenses, and value added tax assets and liabilities.

##### 3.12 Investments in associates

Investments in associates are accounted for using the equity method. The carrying amount of the investment in associates is increased or decreased to recognise the Company's share of the profit or loss and other comprehensive income of the associate, adjusted where necessary to ensure consistency with the accounting policies of the Company.

##### 3.13 Offsetting

Financial assets and liabilities are offset and the net amount is reported in the statement of financial position when, and only when, the Company has a legally enforceable right to set off the recognised amounts and it intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

Income and expenses are presented on a net basis only when permitted under IFRSs, or of gains and losses arising from a group of similar transactions such as in the Company's trading activity.

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

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#### 4 USE OF ESTIMATES AND JUDGEMENTS

The preparation of this financial statement requires management to make judgements, estimates and assumptions that effect the application of accounting policies and the reported amounts of assets and liabilities, income, and expense. Actual results may differ from these estimates.

##### **Liability for remaining coverage**

For insurance acquisition cash flows, the Company is eligible and chooses to recognise the payments as an expense immediately (coverage period of a year or less) for its property insurance product line. For personal accident insurance, marine insurance and liability reinsurance products, acquisition costs are capitalised.

The effect of recognising insurance acquisition cash flows as an expense on initial recognition of group of insurance contracts is to increase the liability for remaining coverage on initial recognition and reduce the likelihood of any subsequent onerous contract loss. There would be an increased charge to statement of income on initial recognition, due to expensing acquisition cash flows, offset by an increase in profit released over the coverage period. For groups of contracts that are onerous, the liability for remaining coverage is determined by the fulfilment cash flows. For the marine and personal insurance product lines, the Company adjusts the carrying amount of the liability for remaining coverage to reflect the time value of money and the effect of financial risk using discount rates that reflect the characteristics of the cash flows of the group of insurance contracts at initial recognition.

##### **Liability for incurred claims**

The ultimate cost of outstanding claims is estimated by using a range of standard actuarial claims projection techniques, such as Expected Loss Ratio, Chain Ladder and Bornheutter-Ferguson methods.

The main assumption underlying these techniques is that a Company's past claims development experience can be used to project future claims development and hence ultimate claims costs.

These methods extrapolate the development of paid and incurred losses, average costs per claim (including claims handling costs), and claim numbers based on the observed development of earlier years and expected loss ratios. Historical claims development is mainly analysed by accident years, but can also be further analysed by geographical area, as well as by significant business lines and claim types. Large claims are usually separately addressed, either by being reserved at the face value of loss adjuster estimates or separately projected in order to reflect their future development. In most cases, no explicit assumptions are made regarding future rates of claims inflation or loss ratios. Instead, the assumptions used are those implicit in the historical claim's development data on which the projections are based.

Additional qualitative judgement is used to assess the extent to which past trends may not apply in future, (e.g., to reflect one-off occurrences, changes in external or market factors such as public attitudes to claiming, economic conditions, levels of claims inflation, judicial decisions and legislation, as well as internal factors such as portfolio mix, policy features and claims handling procedures) in order to arrive at the estimated ultimate cost of claims that present the probability weighted expected value outcome from the range of possible outcomes, taking account of all the uncertainties involved.

Some of the insurance contracts that have been written in the property line of business permit the Company to sell property acquired in settling a claim. The Company also has the right to pursue third parties for payment of some or all costs. Estimates of salvage recoveries and subrogation reimbursements are considered as an allowance in the measurement of ultimate claims costs.

Other key circumstances affecting the reliability of assumptions include variation in interest rates, delays in settlement and changes in foreign currency exchange rates.

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

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#### 4 USE OF ESTIMATES AND JUDGEMENTS (continued)

##### Discount rates

The Company use bottom-up approach to derive the discount rate. Under this approach, the discount rate is determined as the risk-free yield, adjusted for differences in liquidity characteristics between the financial assets used to derive the risk-free yield and the relevant liability cash flows (known as an 'illiquidity premium'). The risk-free rate was derived using swap rates available in the market denominated in the same currency as the product being measured. When swap rates are not available, highly liquid sovereign bonds with a AAA credit rating were used. Management uses judgment to assess liquidity characteristics of the liability cash flows.

Discount rates applied for discounting of future cash flows are listed below:

	1 year		3 years		5 years		10 years	
	2025	2024	2025	2024	2025	2024	2025	2024
<b>Insurance contracts issued</b>	4.07%	4.84%	3.98%	4.72%	4.11%	4.68%	4.48%	4.72%
<b>Reinsurance contracts held</b>	4.07%	4.84%	3.98%	4.72%	4.11%	4.68%	4.48%	4.72%

##### Risk adjustment for non-financial risk

The risk adjustment for non-financial risk is the compensation that the Company requires for bearing the uncertainty about the amount and timing of the cash flows of groups of insurance contracts. The risk adjustment reflects an amount that an insurer would rationally pay to remove the uncertainty that future cash flows will exceed the expected value amount.

The Company has estimated the risk adjustment using a confidence level (probability of sufficiency) approach at the 75th percentile. That is, the Company has assessed its indifference to uncertainty for all product lines (as an indication of the compensation that it requires for bearing non-financial risk) as being equivalent to the 75th percentile confidence level less the mean of an estimated probability distribution of the future cash flows. The Company has estimated the probability distribution of the future cash flows, and the additional amount above the expected present value of future cash flows required to meet the target percentiles.

##### Impairment losses on insurance receivables

Assessment of whether credit risk on the financial asset has increased significantly since initial recognition and incorporation of forward-looking information in the measurement of expected credit losses. The Company considers a financial asset to be in default when:

- The borrower is unlikely to pay its credit obligations to the Company in full, without recourse by the Company to actions such as realising security (if any is held); or
- The financial asset is more than 90 days past due.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Company's historical experience and informed credit assessment and including forward-looking information.

# Al Sagr National Insurance Company (PSC)

## Notes to the financial statements For the year ended 31 December 2025

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### 4 USE OF ESTIMATES AND JUDGEMENTS (continued)

#### Impairment of investment in associates

At each reporting date, the Company reviews the carrying amounts of its investment in associates to determine whether there is any indication of impairment. If any indication exists, the management estimates recoverable amount of the investment. The recoverable amount of investment is the greater of its value in use and its fair value less costs to sell. Value in use is based on the estimated future cash flows, discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the investment. An impairment loss is recognised if the carrying amount of investment exceeds its recoverable amount. Impairment losses are recognised in statement of comprehensive income. They are allocated first to reduce the carrying amount of any goodwill recognised, and then to the remaining carrying amount of the investment.

#### Valuation of investment property

Determining the fair value requires an estimation of future cash flows expected to arise from the investment properties, a suitable growth rate, expected occupancy and a suitable discount rate in order to calculate the present value. It is reasonably possible on the basis of the existing knowledge that outcomes within next financial year that are different from estimates made could require material adjustment to the fair value of the investment property.

#### Valuation technique and significant unobservable inputs

The following table shows the valuation technique used in measuring the fair value of investment property, as well as the significant unobservable inputs used. The Company has taken the valuation for the fair value measurement of its investment property.

Valuation technique	Significant unobservable inputs	Interrelationship between key unobservable inputs and fair value measurements
1) Income capitalisation approach by comparable method	- Owner property - Risk adjusted discount rates - Free of covenants, third party rights and obligations - Expected yield rate - Operational expenditure of the rental value - Sales transactions of similar properties in similar location	- The property is owned in full and free of any onerous restrictions. - The risk adjusted discount rates were lower/higher. - The property is subject to any covenants, rights and obligations. - The expected yield rate is applied. - The property is subject to expenses in line with similar existing buildings. - The property is subject to sales value fluctuations of surrounding properties in the area.

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

#### 5 PROPERTY AND EQUIPMENT

	Land AED	Right-of- use asset AED	Office fixture AED	Furniture and equipment AED	Motor vehicles AED	Total AED
<b><i>Cost</i></b>						
At 1 January 2024	76,750,806	9,125,030	8,477,805	11,007,635	599,753	105,961,029
Additions	-	-	-	-	7,522	7,522
Disposals	(76,750,806)	-	-	-	(156,330)	(76,907,136)
At 31 December 2024	-	9,125,030	8,477,805	11,007,635	450,945	29,061,415
Additions	-	-	-	305,746	-	305,746
Disposals	-	-	-	(5,030)	-	(5,030)
At 31 December 2025	-	9,125,030	8,477,805	11,308,351	450,945	29,362,131
<b><i>Depreciation</i></b>						
At 1 January 2024	-	456,252	7,886,815	10,168,811	410,544	18,922,422
Charge for the year	-	1,825,006	123,328	411,375	438	2,360,147
Disposals	-	-	-	-	(156,330)	(156,330)
At 31 December 2024	-	2,281,258	8,010,143	10,580,186	254,652	21,126,239
Charge for the year	-	1,825,006	115,059	441,322	52,298	2,433,685
Disposals	-	-	-	-	-	-
At 31 December 2025	-	4,106,264	8,125,202	11,021,508	306,950	23,559,924
<b><i>Carrying amounts</i></b>						
At 31 December 2025	-	5,018,766	352,603	286,843	143,995	5,802,207
At 31 December 2024	-	6,843,772	467,662	427,449	196,293	7,935,176

#### Right of use asset

The table below describes nature of the Company's leasing activities by type of right-of-use assets recognised:

Right-of-use assets description	Number of right-of-use assets leased	Remaining term	Number of leases with extension option	Number of leases with purchase option	Number of leases with variable payments	Number of leases with termination option
Office building and premises	1	3	-	-	-	-

#### 6 INVESTMENT IN ASSOCIATES

	2025 AED	2024 AED
Al Sagr Cooperative Insurance Company, KSA	146,124,970	158,564,769
Less: Impairment of Al Sagr Cooperative Insurance Company, KSA	(29,430,398)	(10,256,995)
	116,694,572	148,307,774
Sogour Al Khaleej General Trading L.L.C., UAE	150,000	150,000
Green Air Technology L.L.C., UAE	16,716	16,716
Less: Impairment	(166,716)	-
	116,694,572	148,474,490

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

#### 6 INVESTMENTS IN ASSOCIATES (continued)

The Company holds 50% and the Parent Company holds 25% ownership respectively in Green Air Technology L.L.C., a limited liability company incorporated in Dubai, United Arab Emirates.

The Company holds 50% ownership in Sogour Al Khaleej General Trading L.L.C., a limited liability company incorporated in Dubai, United Arab Emirates. The remaining 50% ownership is owned by the Parent Company.

The impairment of investment in associates includes full impairment of Sogour Al Khaleej General Trading L.L.C. and Green Air Technology L.L.C., both based in the UAE.

As at 31 December 2025, the Company holds 26% shares of Al Sagr Cooperative Insurance Company ("Al Sagr Cooperative"). Out of the 26% shares, the Company holds 4.4% shares for the beneficial interest of other individuals. The Company accounts for the 21.6% holding as an investment in associate as the Company has significant influence over Al Sagr Cooperative under the equity method as follows:

Al Sagr Cooperative Insurance Company, KSA	2025 AED	2024 AED
As at 1 January	148,307,774	110,635,141
Share of (loss) / profit from equity accounted investees	(14,884,703)	6,743,745
Share of OCI from equity accounted investees	2,444,904	3,798,154
Subscription of right shares	-	37,387,729
Impairment charged during the year	(19,173,403)	(10,256,995)
As at 31 December	<u>116,694,572</u>	<u>148,307,774</u>
Percentage of interest	21.6%	21.6%
Assets	638,800,363	728,639,018
Liabilities	(303,499,822)	(335,747,252)
Net assets	<u>335,300,541</u>	<u>392,891,766</u>
Company's share in net assets at 21.6%	72,424,821	84,864,620
Goodwill and other intangibles at acquisition	73,700,149	73,700,149
Impairment of investment in associate	(29,430,398)	(10,256,995)
Investment in associate	<u>116,694,572</u>	<u>148,307,774</u>
Revenue	592,325,903	493,582,955
Net OCI for the year	(57,592,077)	48,805,089
Company's share of (loss) / profit at 21.6%	<u>(12,439,799)</u>	<u>10,541,899</u>

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

#### 7 FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS (FVTPL)

	2025 AED	2024 AED
Financial assets at fair value through profit or loss (FVTPL)	<u>12,501,274</u>	<u>20,008,354</u>

Following is the movement of financial asset at FVTPL during the year:

	2025 AED	2024 AED
As at 1 January	20,008,354	22,266,295
Disposals during the year	(6,635,518)	(1,093,830)
Change in fair value	(871,562)	(1,164,111)
As at 31 December	<u>12,501,274</u>	<u>20,008,354</u>

#### 8 FAIR VALUE OF FINANCIAL INSTRUMENTS

##### Fair value hierarchy of assets measured at fair value

The following table analyses assets measured at fair value at the reporting date, by the level in the fair value hierarchy into which the fair value measurement, as mentioned in note 3.5, is categorised. The amounts are based on the values recognised in the statement of financial position.

<u>31 December 2025</u>	Level 1 AED	Level 3 AED	Total AED
<i><u>Financial assets</u></i>			
Financial assets at FVTPL (note 7)	11,942,342	558,932	12,501,274
<i><u>Non-financial assets</u></i>			
Investment property (note 9)	-	157,931,895	157,931,895
	<u>11,942,342</u>	<u>158,490,827</u>	<u>170,433,169</u>
<u>31 December 2024</u>			
<i><u>Financial assets</u></i>			
Financial assets at FVTPL (note 7)	19,043,719	964,635	20,008,354
<i><u>Non-financial assets</u></i>			
Investment property (note 9)	-	157,931,895	157,931,895
	<u>19,043,719</u>	<u>158,896,530</u>	<u>177,940,249</u>

#### 9 INVESTMENT PROPERTY

	2025 AED	2024 AED
As at 31 December	<u>157,931,895</u>	<u>157,931,895</u>

Investment property comprises of a property in Al Barsha First, Dubai. As at 31 December 2025, the fair value of the property is based on valuation performed by accredited independent valuers who are specialists in valuing these type of investment property.

The valuation model used are in accordance with recommended industry practice. The fair value of the investment property was estimated based on fair valuation techniques and assumptions with reference to recent rental value of similar properties in an active market.

Management has the intention to dispose of an investment property located in Al Barsha First, Dubai. As at the reporting date, the investment property continues to be classified as investment property under IAS 40, as the criteria for classification as held for sale in accordance with IFRS 5 have not yet been fully met.

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

#### 10 INSURANCE AND REINSURANCE CONTRACTS

The breakdown of groups of insurance and reinsurance contracts issued, and reinsurance contracts held, that are in an asset position and those in a liability position is set out in the table below:

	31 December 2025			31 December 2024		
	Assets	Liabilities	Net	Assets	Liabilities	Net
	AED	AED	AED	AED	AED	AED
<b>Insurance contracts issued</b>						
Life and Medical	-	(7,459,294)	(7,459,294)	-	(3,201,619)	(3,201,619)
General and Motor	8,042,983	(342,520,545)	(334,477,562)	125,191,876	(308,585,454)	(183,393,578)
<b>Total insurance contracts issued</b>	<b>8,042,983</b>	<b>(349,979,839)</b>	<b>(341,936,856)</b>	<b>125,191,876</b>	<b>(311,787,073)</b>	<b>(186,595,197)</b>
<b>Reinsurance contracts held</b>						
Life and Medical	2,614,508	(79,051,742)	(76,437,234)	-	(94,966,694)	(94,966,694)
General and Motor	70,148,405	(46,669,571)	23,478,834	70,539,377	(83,262,165)	(12,722,788)
<b>Total reinsurance contracts held</b>	<b>72,762,913</b>	<b>(125,721,313)</b>	<b>(52,958,400)</b>	<b>70,539,377</b>	<b>(178,228,859)</b>	<b>(107,689,482)</b>

#### Roll-forward of net asset or liability for insurance contracts issued showing the liability for remaining coverage and the liability for incurred claims

The Company disaggregates information to provide disclosure in respect of major product lines separately: Life & Medical and General & Motor. This disaggregation has been determined based on how the Company is managed.

The roll-forward of the net asset or liability for insurance contracts issued, showing the liability for remaining coverage and the liability for incurred claims, is disclosed in the table on the next page:

Al Sagr National Insurance Company (PSC)

Notes to the financial statements  
For the year ended 31 December 2025

10 INSURANCE AND REINSURANCE CONTRACTS (continued)

Roll-forward of net asset or liability for insurance contracts issued showing the liability for remaining coverage and the liability for incurred claims (continued)

	Life and Medical				General and Motor				Total AED
	Liabilities for remaining coverage		Liabilities for incurred claims		Liabilities for remaining coverage		Liabilities for incurred claims		
	Excluding loss component AED	Loss component AED	Estimates of the present value of future cash flows AED	Risk adjustment AED	Excluding loss component AED	Loss component AED	Estimates of the present value of future cash flows AED	Risk adjustment AED	
31 December 2025									
Insurance contract liabilities as at 1 January	(76,943,932)	3,208,350	75,430,894	1,506,307	112,219,255	9,857,116	178,714,868	7,794,215	311,787,073
Insurance contract assets as at 1 January	-	-	-	-	(243,694,222)	1,363,236	113,468,947	3,670,163	(125,191,876)
Net contract liabilities as at 1 January	(76,943,932)	3,208,350	75,430,894	1,506,307	(131,474,967)	11,220,352	292,183,815	11,464,378	186,595,197
Insurance revenue	(232,705,415)	-	-	-	(524,661,294)	-	-	-	(757,366,709)
Insurance service expenses	16,402,428	(3,208,350)	225,643,519	(416,264)	85,873,270	(2,926,006)	480,701,913	2,032,959	804,103,469
Incurred claims and other expenses	-	-	146,714,201	1,379,074	-	-	522,522,563	20,105,584	690,721,422
Amortisation of insurance acquisition cash flows	16,402,428	-	-	-	85,873,270	-	-	-	102,275,698
Reversals of losses on onerous contracts	-	(3,208,350)	-	-	-	(2,926,006)	-	-	(6,134,356)
Changes to liabilities for incurred claims	-	-	78,929,318	(1,795,338)	-	-	(41,820,650)	(18,072,625)	17,240,705
Insurance service result	(216,302,987)	(3,208,350)	225,643,519	(416,264)	(438,788,024)	(2,926,006)	480,701,913	2,032,959	46,736,760
Insurance finance expenses	-	-	1,566,755	31,908	-	-	10,677,305	467,244	12,743,212
<b>Total changes in the statement of comprehensive income</b>	<b>(216,302,987)</b>	<b>(3,208,350)</b>	<b>227,210,274</b>	<b>(384,356)</b>	<b>(438,788,024)</b>	<b>(2,926,006)</b>	<b>491,379,218</b>	<b>2,500,203</b>	<b>59,479,972</b>
<i>Cash flows</i>									
Premiums received	261,173,540	-	-	-	607,821,734	-	-	-	868,995,274
Claims and other expenses paid	-	-	(249,866,548)	-	-	-	(453,242,376)	-	(703,108,924)
Insurance acquisition cash flows	(14,363,899)	-	-	-	(55,660,764)	-	-	-	(70,024,663)
<b>Total cash flows</b>	<b>246,809,641</b>	<b>-</b>	<b>(249,866,548)</b>	<b>-</b>	<b>552,160,970</b>	<b>-</b>	<b>(453,242,376)</b>	<b>-</b>	<b>95,861,687</b>
Net insurance contract liabilities as at 31 December	(46,437,278)	-	52,774,620	1,121,951	(18,102,021)	8,294,346	330,320,657	13,964,581	341,936,856
Insurance contract liabilities as at 31 December	(46,437,278)	-	52,774,620	1,121,951	(7,656,432)	8,294,346	328,026,462	13,856,170	349,979,839
Insurance contract assets as at 31 December	-	-	-	-	(10,445,589)	-	2,294,195	108,411	(8,042,983)
Net insurance contract liabilities as at 31 December	(46,437,278)	-	52,774,620	1,121,951	(18,102,021)	8,294,346	330,320,657	13,964,581	341,936,856

Al Sagr National Insurance Company (PSC)

Notes to the financial statements  
For the year ended 31 December 2025

10 INSURANCE AND REINSURANCE CONTRACTS (continued)

Roll-forward of net asset or liability for insurance contracts issued showing the liability for remaining coverage and the liability for incurred claims (continued)

	Life and Medical			General and Motor			Total AED
	Liabilities for remaining coverage	Liabilities for incurred claims	Liabilities for remaining coverage	Liabilities for incurred claims	Liabilities for incurred claims	Liabilities for incurred claims	
	Excluding loss component AED	Estimates of the present value of future cash flows AED	Excluding loss component AED	Estimates of the present value of future cash flows AED	Loss component AED	Risk adjustment AED	Risk adjustment AED
31 December 2024	(2,350,305)	130,052,675	17,420,537	209,409,089	2,327,407	5,674,692	279,427,368
Insurance contract liabilities as at 1 January	(2,350,305)	130,052,675	2,558,077	209,409,089	2,327,407	5,674,692	279,427,368
Insurance contract assets as at 1 January	(455,859,540)	-	(487,195,831)	-	-	-	(943,055,371)
Net contract liabilities as at 1 January	33,866,040	481,750,030	(1,149,780)	615,994,627	8,892,945	2,651,271	1,224,201,887
Insurance revenue	-	-	-	-	-	-	-
Insurance service expenses	33,866,040	378,508,328	4,075,450	626,302,683	8,892,945	19,458,852	1,028,345,313
Incurred claims and other expenses	-	-	-	-	-	-	-
Amortisation of insurance acquisition cash flows	-	-	-	-	-	-	-
Losses on onerous contracts	-	3,208,350	-	-	8,892,945	-	12,101,295
Changes to liabilities for incurred claims	-	103,241,702	(5,225,230)	(10,308,056)	-	(16,807,581)	70,900,835
Insurance service result	(421,993,500)	481,750,030	(1,149,780)	615,994,627	8,892,945	2,651,271	281,146,516
Insurance finance expenses	-	4,477,941	98,010	8,459,143	-	367,748	13,402,842
Total changes in the statement of comprehensive income	(421,993,500)	486,227,971	(1,051,770)	624,453,770	8,892,945	3,019,019	294,549,358
<i>Cash flows</i>							
Premiums received	372,429,063	-	-	-	-	-	854,270,087
Claims and other expenses paid	-	(540,849,752)	-	(541,679,044)	-	-	(1,082,528,796)
Insurance acquisition cash flows	(25,029,190)	-	-	-	-	-	(139,257,688)
Total cash flows	347,399,873	(540,849,752)	-	(541,679,044)	-	-	(367,516,397)
Net insurance contract liabilities as at 31 December	(76,943,932)	75,430,894	1,506,307	292,183,815	11,220,352	11,464,378	186,595,197
Insurance contract liabilities as at 31 December	(76,943,932)	75,430,894	1,506,307	178,714,868	9,857,116	7,794,215	311,787,073
Insurance contract assets as at 31 December	-	-	-	113,468,947	1,363,236	3,670,163	(125,191,876)
Net insurance contract liabilities as at 31 December	(76,943,932)	75,430,894	1,506,307	292,183,815	11,220,352	11,464,378	186,595,197

Al Sagr National Insurance Company (PSC)

Notes to the financial statements  
For the year ended 31 December 2025

10 INSURANCE AND REINSURANCE CONTRACTS (continued)

Roll-forward of net asset or liability for reinsurance contracts held showing the assets for remaining coverage and the amounts recoverable on incurred claims

31 December 2025	Life and Medical			General and Motor			Total AED
	Assets for remaining coverage		Amounts recoverable on incurred claims	Assets for remaining coverage		Amounts recoverable on incurred claims	
	Excluding loss recovery component AED	Loss component AED	Estimates of the present value of future cash flows AED	Excluding loss recovery component AED	Loss component AED	Estimates of the present value of future cash flows AED	
Reinsurance contract assets as at 1 January	-	-	-	(18,048,498)	788,570	83,958,418	70,539,377
Reinsurance contract liabilities as at 1 January	(132,400,500)	1,189,780	35,541,766	(113,068,570)	204,484	28,188,841	(178,228,859)
Net reinsurance contract assets as at 1 January	(132,400,500)	1,189,780	35,541,766	(131,117,068)	993,054	112,147,259	(107,689,482)
An allocation of reinsurance premiums	(81,326,836)	-	-	(88,475,187)	-	-	(169,802,023)
Amounts recoverable from reinsurers for incurred claims	-	(1,189,780)	92,185,485	(244,410)	(982,883)	36,288,776	125,020,030
Amounts recoverable for incurred claims and other expenses	-	-	50,738,173	610,737	-	180,226,445	240,514,776
Loss-recovery on onerous underlying contracts and adjustments	-	(1,189,780)	-	-	(982,883)	-	(2,172,663)
Changes to amounts recoverable for incurred claims	-	-	41,447,312	(855,147)	-	(143,937,669)	(113,322,083)
Net income or expense from reinsurance contracts held	(81,326,836)	(1,189,780)	92,185,485	(244,410)	(982,883)	36,288,776	(44,781,993)
Reinsurance finance income	-	-	786,952	15,551	-	4,928,273	5,977,967
Effect of changes in non-performance risk of reinsurers	-	-	116,729	-	-	341,689	458,418
Total changes in the statement of comprehensive income	(81,326,836)	(1,189,780)	93,089,166	(228,859)	(982,883)	41,558,738	(38,345,608)
<b>Cash flows</b>							
Premiums paid	113,925,299	-	-	153,694,707	-	-	267,620,006
Amounts received	-	-	(105,739,528)	-	-	(68,803,788)	(174,543,316)
Total cash flows	113,925,299	-	(105,739,528)	153,694,707	-	(68,803,788)	93,076,690
Net reinsurance contract assets as at 31 December	(99,802,037)	-	22,891,404	(65,897,548)	10,171	84,902,209	(52,958,400)
Reinsurance contract assets as at 31 December	116,964	-	2,486,088	(11,580,413)	10,171	77,564,042	72,762,913
Reinsurance contract liabilities as at 31 December	(99,919,001)	-	20,405,316	(54,317,135)	-	7,338,167	(125,721,313)
Net reinsurance contract assets as at 31 December	(99,802,037)	-	22,891,404	(65,897,548)	10,171	84,902,209	(52,958,400)

AI Sagr National Insurance Company (PSC)

Notes to the financial statements  
For the year ended 31 December 2025

10 INSURANCE AND REINSURANCE CONTRACTS (continued)

Roll-forward of net asset or liability for reinsurance contracts held showing the assets for remaining coverage and the amounts recoverable on incurred claims (continued)

	Life and Medical		Motor		General and Motor		Total AED
	Assets for remaining coverage	Amounts recoverable on incurred claims	Assets for remaining coverage	Amounts recoverable on incurred claims	Assets for remaining coverage	Amounts recoverable on incurred claims	
	Excluding loss recovery component AED	Loss component AED	Excluding loss recovery component AED	Loss component AED	Excluding loss recovery component AED	Loss component AED	
	Estimates of the present value of future cash flows AED	Risk adjustment AED	Estimates of the present value of future cash flows AED	Risk adjustment AED	Estimates of the present value of future cash flows AED	Risk adjustment AED	
31 December 2024							
Reinsurance contract assets as at 1 January	(16,453,659)	-	56,237,363	1,100,255	(25,410,098)	-	121,009,533
Reinsurance contract liabilities as at 1 January	-	-	-	-	(98,351,155)	-	(76,805,461)
Net reinsurance contract assets as at 1 January	(16,453,659)	-	56,237,363	1,100,255	(123,761,253)	-	44,204,072
An allocation of reinsurance premiums	(168,552,233)	-	-	-	(105,986,163)	-	(274,538,396)
Amounts recoverable from reinsurers for incurred claims	-	1,189,780	209,374,581	(445,127)	-	993,054	418,680,135
Amounts recoverable for incurred claims and other expenses	-	-	164,792,666	2,056,578	-	-	9,689,709
Loss-recovery on onerous underlying contracts and adjustments	-	1,189,780	-	-	-	993,054	456,264,420
Changes to amounts recoverable for incurred claims	-	-	44,581,915	(2,501,705)	-	-	2,182,834
Net income or expense from reinsurance contracts held	(168,552,233)	1,189,780	209,374,581	(445,127)	(105,986,163)	993,054	(39,767,119)
Reinsurance finance income	-	-	2,177,859	47,131	-	-	144,141,739
Effect of changes in non-performance risk of reinsurers	-	-	124,094	-	-	-	7,448,783
Total changes in the statement of comprehensive income	(168,552,233)	1,189,780	211,676,534	(397,996)	(105,986,163)	993,054	225,550
<i>Cash flows</i>							
Premiums paid	52,605,392	-	-	-	98,630,348	-	151,235,740
Amounts received	-	-	(232,372,131)	-	-	-	(454,945,367)
Total cash flows	52,605,392	-	(232,372,131)	-	98,630,348	-	(303,709,627)
Net reinsurance contract assets as at 31 December	(132,400,500)	1,189,780	35,541,766	702,259	(131,117,068)	993,054	(107,689,482)
Reinsurance contract assets as at 31 December	-	-	-	-	(18,048,498)	788,570	70,539,377
Reinsurance contract liabilities as at 31 December	(132,400,500)	1,189,780	35,541,766	702,259	(113,068,570)	204,484	(178,228,859)
Net reinsurance contract assets as at 31 December	(132,400,500)	1,189,780	35,541,766	702,259	(131,117,068)	993,054	(107,689,482)

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

#### 10 INSURANCE AND REINSURANCE CONTRACTS (continued)

In addition to scenario testing, the development of insurance liabilities provides a measure of the Company's ability to estimate the ultimate value of claims. The top half of each table illustrates how the Company's estimate of liability for incurred claims for each accident year has changed at successive year-ends. The bottom half of the table reconciles the cumulative claims to the amount appearing in the statement of financial position. The following tables illustrate the Company's estimate of total liability for incurred claims for the years up to 2025.

##### Gross Insurance contract liabilities as at 31 December 2025

	2023 and prior AED	2024 AED	2025 AED	Total AED
At the end of each reporting year	3,354,871,595	938,701,693	602,912,042	4,896,485,330
One year later	3,429,556,722	961,309,632	-	4,390,866,354
Two years later	3,467,036,689	-	-	3,467,036,689
Estimate of cumulative claims	3,467,036,689	961,309,632	602,912,042	5,031,258,363
Cumulative payments to date	(3,453,307,485)	(889,263,359)	(305,104,376)	(4,647,675,220)
Unallocated loss adjustment expense reserve	-	-	-	9,030,126
<b>Total gross undiscounted liabilities for incurred claims</b>	13,729,204	72,046,273	297,807,666	392,613,269
Effect of discounting	-	-	-	(9,517,991)
<b>Total discounted gross reserves included in the statement of financial position</b>	13,729,204	72,046,273	297,807,666	383,095,278
<b>Risk Adjustments</b>	-	-	-	15,086,528

##### Reinsurance contract liabilities as at 31 December 2025

	2023 and prior AED	2024 AED	2025 AED	Total AED
At the end of each reporting year	1,091,921,708	417,630,391	154,902,705	1,664,454,804
One year later	1,097,395,244	395,304,975	-	1,492,700,219
Two years later	1,098,054,104	-	-	1,098,054,104
Estimate of cumulative claims	1,098,054,104	395,304,975	154,902,705	1,648,261,784
Cumulative payments to date	(1,086,584,309)	(369,765,730)	(81,092,044)	(1,537,442,083)
<b>Total reinsurance undiscounted liabilities for incurred claims</b>	11,469,795	25,539,245	73,810,661	110,819,701
Effect of discounting	-	-	-	(3,026,088)
<b>Total discounted reinsurance reserves included in the statement of financial position</b>	11,469,795	25,539,246	73,810,661	107,793,613
<b>Risk Adjustments</b>	-	-	-	4,937,401

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

#### 11 OTHER RECEIVABLES AND PREPAYMENTS

	2025 AED	2024 AED
Deferred TPA fees	7,764,727	6,109,947
Accrued interest income	3,839,345	4,570,964
Prepayments	914,043	622,753
Staff advances	34,406	-
Other receivables	5,538,345	9,214,091
Less: Expected credit losses	(4,389,158)	(3,376,301)
	<u>13,701,708</u>	<u>17,141,454</u>

#### 12 CASH AND BANK BALANCES

	2025 AED	2024 AED
Cash in hand	133,581	146,608
Bank balances:		
Current accounts	7,760,550	14,013,998
Fixed deposits	257,233,851	255,783,941
Less: Expected credit losses	(33,981)	(33,981)
	<u>265,094,001</u>	<u>269,910,566</u>

Fixed deposits amounting to AED 226 million (2024: AED 226 million) are under lien in respect of bank credit facilities granted to the Company. All fixed deposits with banks mature within different periods not exceeding one year from the date of deposit and carry interest rates between 3% to 4.5% (2024: 4% to 5.5%) per annum. Cash and cash equivalents for the purpose of statement of cash flows are analysed as follows:

	2025 AED	2024 AED
Cash and bank balances	265,094,001	269,910,566
Fixed deposits with maturity over 3 months	(250,600,775)	(255,783,941)
Cash and cash equivalents	<u>14,493,226</u>	<u>14,126,625</u>

#### 13 STATUTORY DEPOSIT

	2025 AED	2024 AED
Cash and bank balances	<u>10,300,000</u>	<u>10,300,000</u>

Statutory deposit held with a local bank in Dubai, UAE represents deposits held under a lien in favour of the Central Bank of the United Arab Emirates ("CBUAE") in accordance with Article (92) of the Federal Decree Law No. (6) of 2025. The deposit cannot be withdrawn without prior approval from the Central Bank of the United Arab Emirates ("CBUAE").

#### 14 SHARE CAPITAL

	2025 AED	2024 AED
Issued and fully paid 230,000,000 shares of AED 1 each	<u>230,000,000</u>	<u>230,000,000</u>

#### 15 STATUTORY RESERVE

In accordance with the UAE Federal Decree Law No. (32) of 2021 (as amended) and the Company's Articles of Association, 10% of the profit for the year should be transferred to statutory reserves. The Company may resolve to discontinue such transfers when the reserve totals 50% of the paid-up share capital. The reserve is not available for distribution except in the circumstances stipulated by the Law. During the year, no amount was transferred to the statutory reserve (2024: nil).

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

#### 16 REINSURANCE RESERVE

In accordance with Central Bank of United Arab Emirates' Board of Directors' Decision No. 23, Article 34, an amount of AED 775,243 based on the reinsurance share of premium at a rate of 0.5% was transferred from accumulated losses to reinsurance reserve (2024: AED 1.4 million). The reserve is not available for distribution and will not be disposed of without prior approval from Central Bank of United Arab Emirates.

#### 17 PROVISION FOR EMPLOYEES' END OF SERVICE BENEFITS

Movement in the provision is as follows:

	2025 AED	2024 AED
As at 1 January	6,372,860	6,844,647
Charge for the year	1,221,650	919,807
Paid during the year	(1,501,203)	(1,391,594)
As at 31 December	<u>6,093,307</u>	<u>6,372,860</u>

#### 18 BANK BORROWINGS

	2025 AED	2024 AED
Bank overdrafts	<u>239,527,756</u>	<u>239,299,310</u>

The Company has bank facilities in the form of overdrafts payable upon demand and bearing interest ranging from 3.5% to 4.5% per annum (2024: 4.5% to 5.8%). These facilities are secured by lien on fixed deposits amounting to AED 226 million (2024: AED 226 million). The bank overdraft limit provided under the facilities is AED 226 million (2024: AED 226 million).

The outstanding bank overdraft balance as at 31 December 2025 exceeds the sanctioned overdraft limit of AED 226 million due to timing differences between the Company's general ledger and bank records, primarily relating to cheques issued but not yet presented and other pending reconciling items at the reporting date.

#### 19 OTHER PAYABLES

Other payables can be analysed as follows:

	2025 AED	2024 AED
TPA payables	11,285,839	21,143,282
Accrued expenses	3,657,300	6,295,182
Payable to suppliers	3,421,545	4,134,796
Rental deposits	1,508,330	2,695,554
Others	4,507,236	5,655,773
	<u>24,380,250</u>	<u>39,924,587</u>

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

#### 20 LEASE LIABILITY

The Company has leases for the premises, head office building and its branch offices as at 31 December 2025. With the exception of short-term leases and leases of low-value underlying assets, each lease is reflected on the statement of financial position as a right-of-use asset and a lease liability. The Company classifies its right-of-use asset in a consistent manner to its property and equipment (see note 5). Future minimum lease payments at 31 December 2025 were as mentioned below:

	Within 1 year	More than 1 year	2-3 years	Total
	AED	AED	AED	AED
<b>31 December 2025</b>				
Lease payments	2,105,050	2,205,291	1,102,646	5,412,987
Finance charges	(307,905)	(234,637)	(22,930)	(565,472)
Net present values	1,797,145	1,970,654	1,079,716	4,847,515
<b>31 December 2024</b>				
Lease payments	2,004,810	4,310,341	1,125,362	7,440,513
Finance charges	(342,182)	(380,163)	(45,647)	(767,992)
Net present values	1,662,628	3,930,178	1,079,715	6,672,521

The Company has elected to account for short-term leases and leases of low-value assets using the practical expedients. Instead of recognising a right-of-use asset under property and equipment and lease liability, the payments in relation to these are recognised as an expense in statement of comprehensive income on a straight-line basis over the lease term. Operating lease payments represent rentals payable by the Company for its branch offices. At reporting date, the Company has outstanding commitments under non-cancellable operating leases, which fall due as follows:

	2025 AED	2024 AED
Less than one year	82,744	215,687

#### 21 INSURANCE SERVICE EXPENSES

	Life and medical AED	General and motor AED	Total AED
<b>2025</b>			
Incurring claims and other expenses	148,093,275	542,628,147	690,721,422
Amortisation of insurance acquisition cash flows	16,402,428	85,873,270	102,275,698
Reversals of losses on onerous contracts	(3,208,350)	(2,926,006)	(6,134,356)
Changes to liabilities for incurred claims	77,133,980	(59,893,275)	17,240,705
	238,421,333	565,682,136	804,103,469
<b>2024</b>			
Incurring claims and other expenses	382,583,778	645,761,535	1,028,345,313
Amortisation of insurance acquisition cash flows	33,866,040	78,988,404	112,854,444
Losses on onerous contracts	3,208,350	8,892,945	12,101,295
Changes to liabilities for incurred claims	98,016,472	(27,115,637)	70,900,835
	517,674,640	706,527,247	1,224,201,887

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

#### 22 TOTAL INVESTMENT INCOME AND NET INSURANCE FINANCIAL RESULT

The table below presents an analysis of total investment income and insurance finance result recognised in profit or loss and OCI in the year:

	2025 AED	2024 AED	
<b>Investment income</b>			
Interest income	11,293,523	13,061,022	
Share of (loss) / profit from equity accounted investees (note 6)	(14,884,703)	6,743,745	
Rental income from investment property	6,821,789	6,702,782	
Gain on sale of investments in financial assets at FVTPL	1,743,143	64,269	
Dividend income from investment in financial assets at FVTPL	909,120	-	
Net unrealised (loss) / gain from investments in financial assets at FVTPL	(871,562)	1,335,889	
Other income	-	45,856	
	<u>5,011,310</u>	<u>27,953,563</u>	
<b>Other operating expenses</b>			
Unallocated general and administrative expenses	(14,542,385)	(13,227,335)	
Impairment of investment in associate (note 6)	(19,340,119)	(10,256,995)	
Allowance for expected credit loss	(8,739,779)	(8,500,000)	
	<u>(42,622,283)</u>	<u>(31,984,330)</u>	
	<b>Life and medical AED</b>	<b>General and motor AED</b>	<b>Total AED</b>
<b>2025</b>			
<b>Insurance finance expenses from insurance contracts issued</b>			
Interest accreted to insurance contracts using current financial assumptions	(1,564,670)	(10,767,039)	(12,331,709)
Due to changes in interest rates and other financial assumptions	(33,992)	(377,511)	(411,503)
<b>Total insurance finance expenses from insurance contracts issued</b>	<u>(1,598,662)</u>	<u>(11,144,550)</u>	<u>(12,743,212)</u>
Represented by:			
Amounts recognised in profit or loss	<u>(1,598,662)</u>	<u>(11,144,550)</u>	<u>(12,743,212)</u>
<b>Reinsurance finance income from reinsurance contracts held</b>			
Interest accreted to reinsurance contracts using current financial assumptions	784,397	5,009,575	5,793,972
Changes in non-performance risk of reinsurer	116,729	341,689	458,418
Due to changes in interest rates and other financial assumptions	18,106	165,889	183,995
<b>Total reinsurance finance income from reinsurance contracts held</b>	<u>919,232</u>	<u>5,517,153</u>	<u>6,436,385</u>
Represented by:			
Amounts recognised in the profit or loss	<u>919,232</u>	<u>5,517,153</u>	<u>6,436,385</u>
<b>Total finance expenses and reinsurance finance income</b>			
Represented by:			
Amounts recognised in the profit or loss	<u>(679,430)</u>	<u>(5,627,397)</u>	<u>(6,306,827)</u>

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

#### 22 TOTAL INVESTMENT INCOME AND NET INSURANCE FINANCIAL RESULT (continued)

2024	Life and medical AED	General and motor AED	Total AED
Insurance finance expenses from insurance contracts issued			
Interest accreted to insurance contracts using current financial assumptions	(4,632,669)	(8,980,627)	(13,613,296)
Due to changes in interest rates and other financial assumptions	56,718	153,736	210,454
Total insurance finance expenses from insurance contracts issued	<u>(4,575,951)</u>	<u>(8,826,891)</u>	<u>(13,402,842)</u>
Represented by:			
Amounts recognised in profit or loss	<u>(4,575,951)</u>	<u>(8,826,891)</u>	<u>(13,402,842)</u>
Reinsurance finance income from reinsurance contracts held			
Interest accreted to reinsurance contracts using current financial assumptions	2,253,473	5,296,291	7,549,764
Changes in non-performance risk of reinsurer	124,094	101,456	225,550
Due to changes in interest rates and other financial assumptions	<u>(28,482)</u>	<u>(72,499)</u>	<u>(100,981)</u>
Total reinsurance finance income from reinsurance contracts held	<u>2,349,085</u>	<u>5,325,248</u>	<u>7,674,333</u>
Represented by:			
Amounts recognised in the profit or loss	<u>2,349,085</u>	<u>5,325,248</u>	<u>7,674,333</u>
Total finance expenses and reinsurance finance income			
Represented by:			
Amounts recognised in the profit or loss	<u>(2,226,866)</u>	<u>(3,501,643)</u>	<u>(5,728,509)</u>

#### 23 BASIC AND DILUTED LOSS PER SHARE

Basic loss per share are calculated by dividing the loss for the year after tax attributable to shareholders by the weighted average number of shares outstanding at reporting date.

	2025	2024
Loss profit for the year after tax (AED)	<b>(143,792,198)</b>	(157,993,426)
Weighted average number of shares outstanding during the year	<b>230,000,000</b>	230,000,000
Basic and diluted loss per share (AED)	<b><u>(0.63)</u></b>	<u>(0.69)</u>

The Company does not have potentially diluted shares and accordingly diluted earnings per share equals basic earnings per share.

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

#### 24 RELATED PARTY TRANSACTIONS

The Company, in the normal course of business, collects premiums from and settles claims of other businesses that fall within the definition of related parties as per IAS 24. These transactions are carried out at terms mutually agreed between the parties. Related parties comprise companies and entities under common ownership and/or common management and control, shareholders, directors and key management personnel of the Company, their close family members and entities controlled, jointly controlled or significantly influenced by such parties. The Company's management believes that the terms of such transactions are not significantly different from those that could have been obtained from third parties.

During the year, the Company entered into the following transactions with related parties:

	2025 AED	2024 AED
Insurance revenue	3,591,049	2,022,778
Insurance service expenses	(1,044,962)	(509,443)
<b><i>Balances from amount due from related parties</i></b>		
Entities under common control	8,793,779	8,793,779
Less: Expected credit losses	(8,793,779)	-
	-	8,793,779
<b><i>Compensation of key management personnel</i></b>		
Salaries and benefits	2,934,650	2,806,345

#### 25 SEGMENTAL INFORMATION

##### Operating segment information

For management purposes the Company is organised into three operating segments, general insurance, life assurance and investments. These segments are the basis on which the Company reports its primary segment information.

2025	Life and medical AED	General and motor AED	Investments AED	Total AED
Insurance revenue	232,705,415	524,661,294	-	757,366,709
Insurance service expenses	(238,421,333)	(565,682,136)	-	(804,103,469)
<b>Insurance service result before reinsurance contracts held</b>	(5,715,918)	(41,020,842)	-	(46,736,760)
Allocation of reinsurance premiums	(81,326,836)	(88,475,187)	-	(169,802,023)
Amounts recoverable from reinsurance	90,751,295	34,268,735	-	125,020,030
<b>Net income from reinsurance contracts held</b>	9,424,459	(54,206,452)	-	(44,781,993)
<b>Insurance service result</b>	3,708,541	(95,227,294)	-	(91,518,753)
<b>Net investment income</b>	-	-	5,011,310	5,011,310
Insurance finance expenses for insurance contracts issued	(1,598,663)	(11,144,549)	-	(12,743,212)
Reinsurance finance income for reinsurance contracts held	919,232	5,517,153	-	6,436,385
	3,029,110	(100,854,690)	5,011,310	(92,814,270)
Other operating expenses	-	-	-	(42,622,283)
Finance costs	-	-	-	(8,355,645)
<b>Loss before tax</b>	-	-	-	(143,792,198)

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

#### 25 SEGMENTAL INFORMATION (continued)

2024	Life and medical AED	General and motor AED	Investments AED	Total AED
Insurance revenue	455,859,540	487,195,831	-	943,055,371
Insurance service expenses	(517,674,639)	(706,527,248)	-	(1,224,201,887)
Insurance service result before reinsurance contracts held	(61,815,099)	(219,331,417)	-	(281,146,516)
Allocation of reinsurance premiums	(168,552,232)	(105,986,164)	-	(274,538,396)
Amounts recoverable from reinsurance	210,119,234	208,560,901	-	418,680,135
Net income from reinsurance contracts held	41,567,002	102,574,737	-	144,141,739
Insurance service result	(20,248,097)	(116,756,680)	-	(137,004,777)
Net investment income	-	-	27,953,563	27,953,563
Insurance finance expenses for insurance contracts issued	(4,575,951)	(8,826,891)	-	(13,402,842)
Reinsurance finance income for reinsurance contracts held	2,349,084	5,325,249	-	7,674,333
	(22,474,964)	(120,258,322)	27,953,563	(114,779,723)
Other operating expenses	-	-	-	(31,984,330)
Finance costs	-	-	-	(11,229,373)
Loss before tax				(157,993,426)

The following is an analysis of the Company's assets, liabilities and equity classified by segment:

	2025			
	Life and medical AED	General and motor AED	Investments AED	Total AED
Total assets	11,181,893	366,073,352	287,127,741	664,382,986
Total equity	6,738,101	(92,905,095)	-	(86,166,994)
Total liabilities	4,443,792	746,106,188	-	750,549,980
	2024			
	Life and Medical AED	General and motor AED	Investments AED	Total AED
Total assets	8,567,385	502,483,387	326,414,738	837,465,510
Total equity	7,683,641	47,496,659	-	55,180,300
Total liabilities	883,744	781,401,466	-	782,285,210

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

#### 25 SEGMENTAL INFORMATION (continued)

##### Gross written premium

Details relating to gross written premium are disclosed below to comply with the requirements of CBUAE and are not calculated as per the requirements of IFRS 17.

31 December 2025	Life Insurance AED	Medical Insurance AED	Property & Liability AED	All types of Business Combined AED
Direct Written Premiums	2,665,125	198,645,611	329,210,203	530,520,939
<b>Assumed Business</b>				
Foreign	-	-	28,232	28,232
Local	-	-	3,420,346	3,420,346
Total Assumed Business	-	-	3,448,578	3,448,578
<b>Gross Written Premiums</b>	<b>2,665,125</b>	<b>198,645,611</b>	<b>332,658,781</b>	<b>533,969,517</b>
31 December 2024	Life Insurance AED	Medical Insurance AED	Property & Liability AED	All types of Business Combined AED
Direct Written Premiums	2,544,968	358,785,487	608,439,397	969,769,852
<b>Assumed Business</b>				
Foreign	-	-	463,013	463,013
Local	-	-	14,506,758	14,506,758
Total Assumed Business	-	-	14,969,771	14,969,771
<b>Gross Written Premiums</b>	<b>2,544,968</b>	<b>358,785,487</b>	<b>623,409,168</b>	<b>984,739,623</b>

#### 26 CONTINGENT LIABILITIES AND COMMITMENTS

##### Guarantees

	2025 AED	2024 AED
Letters of guarantee	<b>11,842,726</b>	11,705,951

##### Contingent liabilities

The Company in common with other insurance companies, is involved as defendant in a number of legal cases in respect of its underwriting activities. A provision is made in respect of each individual case where it is probable that the outcome would result in a loss to the Company in terms of an outflow of economic resources and are liable estimate of the amount of outflow can be made.

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

#### 27 CAPITAL RISK MANAGEMENT

The Company's objectives when managing capital are:

- to comply with the insurance capital requirements required by UAE Federal Decree Law No. (6) of 2025, concerning Financial Regulations of Insurance Companies issued by the Central Bank of United Arab Emirates and regulation of its operations.
- to safeguard the Company's ability to continue as a going concern so that it can continue to provide returns for shareholders and benefits for other stakeholders; and
- to provide an adequate return to shareholders by pricing insurance contracts commensurately with the level of risk.

Section 2 of the Financial Regulations for Insurance Companies (the "Regulations") issued by the Central Bank of UAE identifies the required solvency margin to be held in addition to insurance liabilities. The solvency margin must be maintained at all times throughout the year.

The table below summarises the Minimum Capital Requirement, Solvency Capital Requirement and Minimum Guarantee Fund of the Company, and the total capital held to meet these solvency margins as defined in the Financial Regulations.

	31 December 2025 AED	31 December 2024 AED
Minimum Capital Requirement (MCR)	100,000,000	100,000,000
Solvency Capital Requirement (SCR)	160,998,000	301,535,000
Minimum Guarantee Fund (MGF)	147,804,000	168,756,000
Basic Own Funds	(287,189,000)	(176,060,000)
MCR Solvency Margin – Deficit	(387,189,000)	(276,060,000)
SCR Solvency Margin – Deficit	(448,186,000)	(477,595,000)
MGF Solvency Margin – Deficit	(434,993,000)	(344,817,000)

As of 31 December 2025, the Company had a SCR Solvency Margin Deficit of AED 448.2 million as compared to the SCR capital requirements of AED 161 million.

#### 28 RISK MANAGEMENT

The Company issues contracts that transfer either insurance risk or both insurance and financial risks. The Company does not issue contracts that transfer only financial risks. This section summarises these risks and the way the Company manages them.

##### 28.1 Governance framework

The primary objective of the Company's risk and financial management framework is to protect the Company's shareholders from events that hinder the sustainable achievement of the set financial performance objectives. Management recognises the critical importance of having efficient and effective risk management systems in place.

##### 28.2 Risk management framework

The Board of Directors has overall responsibility for the establishment and oversight of the Company's risk management framework. The Board has established the Audit Committee, which is responsible for developing and monitoring the Company's risk management policies. The committee reports regularly to the Board of Directors on its activities.

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

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#### 28 RISK MANAGEMENT (continued)

##### 28.2 Risk management framework (continued)

The Company's risk management policies are established to identify and analyse the risks faced by the Company, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Company's activities.

The Company's Audit Committee oversees how management monitors compliance with the Company's risk management policies and procedures and reviews the adequacy of the risk management framework in relation to the risks faced by the Company. The Company's Audit Committee is assisted in its oversight role by Internal Audit. Internal Audit undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to the Audit Committee.

##### 28.3 Capital management framework

The Company has an internal risk management framework for identifying risks to which each of its business units and the Company as a whole is exposed, quantifying their impact on economic capital.

##### 28.4 Regulatory framework

Regulators are primarily interested in protecting the rights of the policyholders and shareholders and monitor closely to ensure that the Company is satisfactorily managing affairs for their benefit. At the same time, the regulators are also interested in ensuring that the Company maintains an appropriate solvency position to meet unforeseen liabilities arising from economic shocks or natural disasters. The operations of the Company are also subject to regulatory requirements within the UAE. Such regulations not only prescribe approval and monitoring of activities but also impose certain restrictive provisions to minimise the risk of default and insolvency on the part of the insurance companies to meet unforeseen liabilities as these arise.

##### 28.5 Asset liability management (ALM)

Financial risks arise from open positions in interest rate, currency and equity products, all of which are exposed to general and specific market movements. The main risk that the Company faces due to the nature of its investments and liabilities is interest rate risk and equity price risk. The Company manages these positions within an ALM framework that has been developed by management to achieve long-term investment returns in excess of its obligations under insurance and investment contracts. The Company's ALM is also integrated with the management of the financial risks associated with the Company's other financial assets and liabilities not directly associated with insurance and investment liabilities.

The Company's ALM (currently with the Risk committee) also forms an integral part of the insurance risk management policy, to ensure in each period sufficient cash flow is available to meet liabilities arising from insurance.

##### Insurance risks

The Company accepts insurance risk through its written insurance contracts. The Company is exposed to uncertainty surrounding the timing, frequency and severity of claims under these contracts. The Company writes the following types of general insurance and life insurance contracts:

General insurance contracts include Liability insurance, Property insurance, Motor insurance, Fire insurance, Medical insurance, Marine insurance and Engineering insurance contracts. Life insurance contracts include Group life and Credit life insurance contracts. The principal risk the Company faces under insurance contracts is that the actual claims and benefit payments or the timing thereof, differ from expectations. This is influenced by the frequency of claims, severity of claims, actual benefits paid and subsequent development of long-term claims. Therefore, the objective of the Company is to ensure that sufficient reserves are available to cover these liabilities. The above risk exposure is mitigated by diversification across a large portfolio of insurance contracts. The variability of risks is also improved by careful selection and implementation of underwriting strategy guidelines, as well as the use of reinsurance arrangements. The Company only issues short term insurance contracts in connection with property, motor, marine and casualty risks. Two key elements of the Company's insurance risk management framework are its underwriting strategy and reinsurance strategy, as discussed on the next page:

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

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#### 28 RISK MANAGEMENT (continued)

##### 28.5 Asset liability management (ALM) (continued)

###### Insurance risks (continued)

###### *Underwriting strategy*

The Company's underwriting strategy is to build balanced portfolios based on a large number of similar risks. This reduces the variability of the portfolio's outcome.

The underwriting strategy is set out by the Company that establishes the classes of business to be written, the territories in which business is to be written and the industry sectors in which the Company is prepared to underwrite. This strategy is cascaded by the business units to individual underwriters through detailed underwriting authorities that set out the limits that any one underwriter can write by line size, class of business, territory and industry in order to ensure appropriate risk selection within the portfolio.

All general insurance contracts except marine and property, are annual in nature and the underwriters have the right to refuse renewal or to change the terms and conditions of the contract at renewal.

The principal risk the Company faces under insurance contracts is that the actual claims and benefits payments or the timing thereof, differ from expectations. This is influenced by the frequency of claims, severity of claims, actual benefits paid and subsequent development of long-term claims. Therefore, the objective of the Company is to ensure that sufficient reserves are available to cover these liabilities.

The above risk exposure is mitigated by diversification across a large portfolio of insurance contracts. The variability of risks is also improved by careful selection and implementation of underwriting strategy guideline, as well as the use of reinsurance arrangements.

###### *Property*

Property insurance covers a diverse collection of risks and therefore property insurance contracts are subdivided into four risks groups, fire, business interruption, weather damage and theft. These contracts are underwritten by reference to the commercial replacement value of the properties and contents insured. The cost of rebuilding properties, of replacement or indemnity for contents and time taken to restart operations for business interruptions are the key factors that influence the level of claims under these policies. The greatest likelihood of significant losses on these contracts arises from storm, flood damage or other weather-related incidents.

###### *Motor*

Motor insurance contracts are designed to compensate policies holders for damage suffered to vehicles, disability to third parties arising through accidents and fire or theft of their vehicles. Underwriting limits and guidelines are in place to enforce appropriate risk selection criteria.

The level of court awards for deaths and to injured parties and the replacement costs of motor vehicles are the key factors that influence the level of claims.

###### *Marine*

Marine insurance is designed to compensate contract holders for damage and liability arising through loss or damage to marine craft and accidents at sea resulting in the total or partial loss of cargoes.

For marine insurance, the main risks are loss or damage to marine craft and accidents resulting in the total or partial loss of cargoes. The underwriting strategy for the marine class of business is to ensure that policies are well diversified in terms of vessels and shipping routes covered.

###### *Casualty*

For casualty class of business, such as workmen's compensation, personal accident, general third-party liability and loss of money, the extent of loss or damage and the potential court awards are the main factors that influence the level of claims. For casualty class of business, such as workmen's compensation, personal accident, general third-party liability and loss of money, the extent of loss or damage and the potential court awards are the main factors that influence the level of claims.

## Al Sagr National Insurance Company (PSC)

Notes to the financial statements  
For the year ended 31 December 2025

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### 28 RISK MANAGEMENT (continued)

#### 28.5 Asset liability management (ALM) (continued)

##### Insurance risks (continued)

###### *Casualty (continued)*

The Company manage these risks through their underwriting strategy, adequate reinsurance arrangements and proactive claims handling. The underwriting strategy attempts to ensure that the underwritten risks are well diversified in terms of type and amount of risk. Underwriting limits are in place to enforce appropriate risk selections.

The Company proactively manages and pursues early settlement of claims to reduce their exposure to unpredictable developments. The Company have adequate reinsurance arrangements to protect their financial viability against such claims for all classes of business.

The Company have obtained adequate non-proportionate reinsurance cover for all classes of business to limit losses to an amount considered appropriate by the management.

###### *Medical*

Medical selection is part of the Company's underwriting procedures, whereby contributions are charged to reflect the health condition and family medical history of the applicants. Pricing is based on assumptions, such as mortality and persistency, which consider past experience and current trends.

Contracts including specific risks and guarantees are tested for profitability according to predefined procedures before approval.

Products are reviewed by the business units on an annual basis to confirm, or otherwise, that pricing assumptions remain appropriate. Analysis is performed on earnings and liability movements to understand the source of any material variation in actual result from what was expected. This confirm the appropriateness of assumption and in underwriting and pricing.

###### *Concentration of risk*

The Company's underwriting activities are carried out in the United Arab Emirates and other Middle East countries.

###### *Reinsurance strategy*

The Company reinsures a portion of the insurance risks it underwrites in order to control its exposure to losses and protect capital resources. Ceded reinsurance contains credit risk, as discussed in the financial risk management note. The Company has a Reinsurance department that is responsible for setting the minimum-security criteria for acceptable reinsurance and monitoring the purchase of reinsurance by the business units against those criteria. The department monitors developments in the reinsurance programme and its ongoing adequacy. The Company buys a combination of proportionate and non-proportionate reinsurance treaties to reduce the net exposure to the Company. In addition, underwriters are allowed to buy facultative reinsurance in certain specified circumstances. All purchases of facultative reinsurance are subject to business unit pre-approval and the total expenditure on facultative reinsurance is monitored regularly by reinsurance department.

###### *Frequency and severity of claims*

The Company has the right not to renew individual policies, re-price the risk, it can impose deductibles and it has the right to reject the payment of a fraudulent claim. Insurance contracts also entitle the Company to pursue third parties for payment of some or all costs (for example, subrogation). Furthermore, the Group's strategy limits the total exposure to any one territory and the exposure to any one industry.

Property insurance contracts are underwritten by reference to the commercial replacement value of the properties and contents insured, and claim payment limits are always included to cap the amount payable on occurrence of the insured event. Cost of rebuilding properties, of replacement or indemnity for contents and time taken to restart operations for business interruption are the key factors that influence the level of claims under these policies.

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

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#### 28 RISK MANAGEMENT (continued)

##### 28.5 Asset liability management (ALM) (continued)

###### Insurance risks (continued)

###### *Frequency and severity of claims (continued)*

Property insurance contracts are subdivided into four risk categories: fire, business interruption, weather damage and theft. The insurance risk arising from these contracts is not concentrated in any of the territories in which the Company operates, and there is a balance between commercial and personal properties in the overall portfolio of insured buildings.

For motor contracts the main risks are claims for death and bodily injury and the replacement or repair of vehicles. The level of court awards for deaths and to injured parties and the replacement costs of motor vehicles are the key factors that influence the level of claims. For marine insurance the main risks are loss or damage to marine craft and accidents resulting in the total or partial loss of cargoes.

The underwriting strategy for the marine class of business is to ensure that policies are well diversified in terms of vessels and shipping routes covered. For medical insurance, the main risks are illness and related healthcare costs. For group life and personal accident, the main risks are claims from death and permanent or partial disability. The Company generally does not offer medical insurance to walk-in customers. Medical, group life and personal accident insurance are generally offered to corporate customers with large population to be covered under the policy.

###### *Frequency and amounts of claims*

The Company has developed its underwriting strategy to diversify the type of insurance risks accepted and within each of the categories to achieve sufficiently large populations of risk to reduce the variability of the expected outcome. The frequency and amounts of claims can be affected by several factors. Company underwrites mainly property, motor, general accident and marine risks. These are regarded as short-term insurance contracts as claims are normally advised and settled within one year of the insured event taking.

###### *Sensitivity of underwriting profit and losses*

The Company has exposures to risks in each class of business that may develop and that could have a material impact upon the Company's financial position. The geographical and insurance risk diversity within the Company's portfolio of issued insurance policies makes it impossible to predict whether material developments will occur and, if they do occur, the location and timing of such occurrences. The Company evaluate the concentration of exposures to individual and cumulative insurance risk and establishes its reinsurance policy to reduce such exposures to levels acceptable to the Company.

###### Sources of uncertainty in the estimation of future claim payments

Claims on insurance contracts are payable on a claims-occurrence basis. The Company is liable for all insured events that occurred during the term of the contract, even if the loss is discovered after the end of the contract term. As a result, liability claims are settled over a long period of time and element of the claims provision includes incurred but not reported claims (IBNR).

The estimation of IBNR is generally subject to a greater degree of uncertainty than the estimation of the cost of settling claims already notified to the Company, where information about the claim event is available. IBNR claims may not be apparent to the insured until many years after the event that gave rise to the claims.

For some insurance contracts, the IBNR proportion of the total liability is high and will typically display greater variations between initial estimates and final outcomes because of the greater degree of difficulty of estimating these liabilities.

In estimating the liability for the cost of reported claims not yet paid, the Company considers information available from loss adjusters and information on the cost of settling claims with similar characteristics in previous periods. Large claims are assessed on a case-by-case basis or projected separately in order to allow for the possible distortive effect of their development and incidence on the rest of the portfolio.

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

#### 28 RISK MANAGEMENT (continued)

##### 28.5 Asset liability management (ALM) (continued)

###### Insurance risks (continued)

###### Sources of uncertainty in the estimation of future claim payments (continued)

The estimated cost of claims includes direct expenses to be incurred in settling claims, net of the expected subrogation value and other recoveries. The Company takes all reasonable steps to ensure that it has appropriate information regarding its claim's exposures. However, given the uncertainty in establishing claims provisions, it is likely that the final outcome will prove to be different from the original liability established.

The amount of insurance claims is particularly sensitive to the level of court awards and to the development of legal precedent on matters of contract and tort. Insurance contracts are also subject to the emergence of new types of latent claims, but no allowance is included for this at the reporting date.

Where possible, the Company adopts multiple techniques to estimate the required level of provisions. This provides a greater understanding of the trends inherent in the experience being projected. The projections given by the various methodologies also assist in estimating the range of possible outcomes. The most appropriate estimation technique is selected taking into account the characteristics of the business class and the extent of the development of each accident year.

In calculating the estimated cost of unpaid claims (both reported and not), the Company's estimation techniques are a combination of loss-ratio-based estimates, and an estimate based upon actual claims experience using predetermined formula where greater weight is given to actual claims experience as time passes. The initial loss-ratio estimate is an important assumption in the estimation technique and is based on previous years' experience, adjusted for factors such as premium rate changes, anticipated market experience and historical claims inflation.

The initial estimate of loss ratios used for the current year before and after reinsurance are analyses below by line of business where the insured operates for current and prior year premium earned.

	2025		2024	
	Gross loss ratio	Net loss ratio	Gross loss ratio	Net loss ratio
Life and medical	71%	58%	122%	104%
General	63%	54%	257%	162%
Motor	85%	86%	138%	124%

The Company believes that the claims liabilities under insurance contracts outstanding at the year-end are adequate. However, these amounts are not certain and actual payments may differ from the claims liabilities provided in the financial statements. The insurance claim liabilities are sensitive to the various assumptions. It has not been possible to quantify the sensitivity of specific variable such as legislative changes or uncertainty in the estimation process.

A hypothetical 1% change in the loss ratio, net of reinsurance, would impact net underwriting income / loss as follows:

	2025 AED	2024 AED
<b>Impact of change in loss ratio by +/- 1%</b>		
Motor	1,410,765	3,488,961
General	151,167	153,225
Medical and Life	4,192,281	2,769,909
	<u>5,754,213</u>	<u>6,412,095</u>

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

#### 28 RISK MANAGEMENT (continued)

##### 28.5 Asset liability management (ALM) (continued)

###### Process used to decide on assumptions

The risks associated with these insurance contracts are complex and subject to a number of variables that complicate quantitative sensitivity analysis. Internal data is derived mostly from the Company's quarterly claims reports and screening of the actual insurance contracts carried out at the reporting date to derive data for the contracts held. The Company has reviewed the individual contracts and in particular the industries in which the insured companies operate and the actual exposure years of claims. This information is used to develop scenarios related to the latency of claims that are used for the projections of the ultimate number of claims.

The choice of selected results for each accident year of each class of business depends on an assessment of the technique that has been most appropriate to observed historical developments. In certain instances, this has meant that different techniques or combinations of techniques have been selected for individual accident years or groups of accident years within the same class of business.

###### Reinsurance risk

In common with other insurance companies, in order to minimise financial exposure arising from large insurance claims, the Company, in the normal course of business, enters into arrangement with other parties for reinsurance purposes.

To minimise its exposure to significant losses from reinsurance insolvencies, the Company evaluates the financial condition of its reinsurance companies and monitors concentrations of credit risk arising from similar geographic regions, activities or economic characteristics of the reinsurance. Reinsurance ceded contracts do not relieve the Company from its obligations to participants. The Company remains liable to its participants for the portion reinsured to the extent that any reinsurer does not meet the obligations assumed under the reinsurance agreements.

###### Sensitivities

The liability for incurred claims is sensitive to the key assumptions in the table below. It has not been possible to quantify the sensitivity of certain assumptions such as legislative changes or uncertainty in the estimation process. The following sensitivity analysis shows the impact on gross and net liabilities, net profit and equity for reasonably possible movements in key assumptions with all other assumptions held constant.

The correlation of assumptions will have a significant effect in determining the ultimate impacts, but to demonstrate the impact due to changes in each assumption, assumptions had to be changed on an individual basis.

It should be noted that movements in these assumptions are non-linear. The method used for deriving sensitivity information and significant assumptions did not change from the previous year.

	Change in assumptions	Impact on net profit (gross of reinsurance) AED	Impact on net profit (net of reinsurance) AED	Impact on equity (gross of reinsurance) AED	Impact on equity (net of reinsurance) AED
2025					
Risk Adjustment	+1%	4,157,077	3,076,396	4,157,077	3,076,396
	-1%	(4,157,077)	(3,076,396)	(4,157,077)	(3,076,396)
Discount rate	+1%	2,519,130	1,897,617	2,519,130	1,897,617
	-1%	(2,589,947)	(1,956,641)	(2,589,947)	(1,956,641)

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

#### 28 RISK MANAGEMENT (continued)

##### 28.5 Asset liability management (ALM) (continued)

##### Sensitivities (continued)

	Change in assumptions	Impact on net profit gross of reinsurance AED	Impact on net profit net of reinsurance AED	Impact on equity gross of reinsurance AED	Impact on equity net of reinsurance AED
2024					
Risk Adjustment	+1%	6,574,335	5,082,361	6,574,335	5,082,361
	-1%	(6,574,335)	(5,082,361)	(6,574,335)	(5,082,361)
Discount rate	+1%	3,054,114	2,198,799	3,054,114	2,198,799
	-1%	(3,116,574)	(2,245,047)	(3,116,574)	(2,245,047)

##### Financial risk

The table below sets out the classification of each class of financial assets and liabilities along with their fair values. For financial assets and liabilities carried at amortised cost, management believes that the amortised cost of those instruments approximates to their fair values.

2025	FVTPL AED	Amortised cost AED	Total AED
<b><u>Financial assets</u></b>			
Investment in financial assets at FVTPL (note 7)	12,501,274	-	12,501,274
Due from related parties	-	-	-
Other receivables (excluding prepayments) (note 11)	-	12,787,665	12,787,665
Cash and bank balances (note 12)	-	265,094,001	265,094,001
	<b>12,501,274</b>	<b>277,881,666</b>	<b>290,382,940</b>
<b><u>Financial liabilities</u></b>			
Bank borrowings (note 18)	-	239,527,756	239,527,756
Other payables (note 19)	-	24,380,250	24,380,250
Lease liability (note 20)	-	4,847,515	4,847,515
	-	<b>268,755,521</b>	<b>268,755,521</b>
2024			
<b><u>Financial assets</u></b>			
Investment in financial assets at FVTPL (note 7)	20,008,354	-	20,008,354
Due from related parties	-	8,793,779	8,793,779
Other receivables (excluding prepayments) (note 11)	-	16,518,701	16,518,701
Cash and bank balances (note 12)	-	269,910,566	269,910,566
	<b>20,008,354</b>	<b>295,223,046</b>	<b>315,231,400</b>
<b><u>Financial liabilities</u></b>			
Bank borrowings (note 18)	-	239,299,310	239,299,310
Other payables (note 19)	-	39,924,587	39,924,587
Lease liability (note 20)	-	6,672,521	6,672,521
	-	<b>285,896,418</b>	<b>285,896,418</b>

The Company has exposure to the following primary risks from its use of financial instruments and operations:

- (i) Credit risk;
- (ii) Liquidity risk;
- (iii) Market risk; and
- (iv) Operational risk

This note presents information about the Company's exposure to each of the above risks, the Company's objectives, policies and processes for measuring and managing risk, and the Company's management of capital. Further quantitative disclosures are included throughout these financial statements.

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

#### 28 RISK MANAGEMENT (continued)

#### 28.5 Asset liability management (ALM) (continued)

##### Financial risk (continued)

##### i) Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss to the other party by failing to discharge an obligation. Compliance with the policy is monitored and exposures and breaches are regularly reviewed for pertinence and for changes in the risk environment. For all classes of financial assets held by the Company the maximum credit risk exposure to the Company is the carrying value as disclosed in the financial statements at the reporting date. Reinsurance is placed with reinsurers' approved by the management, which are generally international reputed companies.

To minimise its exposure to significant losses from reinsurer insolvencies, the Company evaluates the financial condition of its reinsurers and monitors concentrations of credit risk arising from similar geographic regions, activities or economic characteristics of the reinsurers.

At each reporting date, management performs an assessment of creditworthiness of reinsurers' and updates the reinsurance purchase strategy, ascertaining suitable allowance for impairment if required.

##### *Exposure to credit risk*

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure to credit risk at the end of the reporting period was as follows:

	2025 AED	2024 AED
<b><i>Financial assets</i></b>		
Due from related parties	-	8,793,779
Other receivables (excluding prepayments) (note 11)	12,787,665	16,518,701
Cash and bank balances (note 12)	265,094,001	269,910,566
	<u>277,881,666</u>	<u>295,223,046</u>

##### ii) Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting obligations associated with its financial liabilities. Liquidity requirements are monitored on a daily basis and management ensures that sufficient funds are available to meet any commitments as they arise.

##### *Maturity profiles*

The table below summarises the maturity profile of the financial assets and financial liabilities of the Company based on remaining undiscounted contractual obligations. Repayments which are subject to notice are treated as if notice were to be given.

	Less than 1 year AED	1-5 years AED	Total AED
<b>2025</b>			
<b>Financial assets</b>			
Financial assets at FVTPL (note 7)	12,501,274	-	12,501,274
Other receivables (excluding prepayments) (note 11)	12,787,665	-	12,787,665
Cash and bank balances (note 12)	265,094,001	-	265,094,001
	<u>290,382,940</u>	<u>-</u>	<u>290,382,940</u>
<b>Financial liabilities</b>			
Bank borrowings (note 18)	239,527,756	-	239,527,756
Other payables (note 19)	24,380,250	-	24,380,250
Lease liability (note 20)	1,797,145	3,050,370	4,847,515
	<u>265,705,151</u>	<u>3,050,370</u>	<u>268,755,521</u>

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

#### 28 RISK MANAGEMENT (continued)

#### 28.5 Asset liability management (ALM) (continued)

##### Financial risk (continued)

##### ii) Liquidity risk (continued)

	Less than 1 year AED	1-5 years AED	Total AED	
2024				
<b>Financial assets</b>				
Financial assets at FVTPL (note 7)	20,008,354	-	20,008,354	
Due from related parties	-	8,793,779	8,793,779	
Other receivables (excluding prepayments) (note 11)	16,518,701	-	16,518,701	
Cash and bank balances (note 12)	269,910,566	-	269,910,566	
	<u>306,437,621</u>	<u>8,793,779</u>	<u>315,231,400</u>	
<b>Financial liabilities</b>				
Bank borrowings (note 18)	239,299,310	-	239,299,310	
Other payables (note 19)	39,924,587	-	39,924,587	
Lease liability (note 20)	1,662,628	5,009,893	6,672,521	
	<u>280,886,525</u>	<u>5,009,893</u>	<u>285,896,418</u>	
	<b>Less than 1 year AED</b>	<b>1-5 years AED</b>	<b>5+ years AED</b>	<b>Total AED</b>
2025				
Insurance contract assets (note 10)	8,515,149	(472,166)	-	8,042,983
Reinsurance contract assets (note 10)	59,482,631	13,271,787	8,495	72,762,913
	<u>285,632,027</u>	<u>64,336,703</u>	<u>11,109</u>	<u>349,979,839</u>
Insurance contract liabilities (note 10)	285,632,027	64,336,703	11,109	349,979,839
Reinsurance contract liabilities (note 10)	129,838,928	(4,116,854)	(761)	125,721,313
	<u>266,587,281</u>	<u>45,187,292</u>	<u>12,450</u>	<u>311,787,073</u>
2024				
Insurance contract assets (note 10)	136,175,809	(10,983,777)	(156)	125,191,876
Reinsurance contract assets (note 10)	60,405,198	10,134,179	-	70,539,377
	<u>266,587,281</u>	<u>45,187,292</u>	<u>12,450</u>	<u>311,787,073</u>
Insurance contract liabilities (note 10)	266,587,281	45,187,292	12,450	311,787,073
Reinsurance contract liabilities (note 10)	192,086,840	(13,848,277)	(9,704)	178,228,859

##### iii) Market Risk

Market risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices, whether those changes are caused by factors specific to the individual security, or its issuer, or factors affecting all securities traded in the market. The Company limits market risk by maintaining a diversified portfolio and by continuous monitoring of developments in local equity and bond markets. In addition, the Company actively monitors the key factors that affect stock and bond market movements, including analysis of the operational and financial performance of investees.

## Al Sagr National Insurance Company (PSC)

### Notes to the financial statements For the year ended 31 December 2025

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#### 28 RISK MANAGEMENT (continued)

##### 28.5 Asset liability management (ALM) (continued)

###### Financial risk (continued)

###### iii) Market Risk (continued)

###### a) Currency risk

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates and arises from financial instruments denominated in a foreign currency. The Company's functional currency is the UAE Dirham. The Company has exposures in USD and SAR, which are pegged with AED and the Company's exposure to currency risk is limited to that extent.

###### b) Interest rate risk

Interest rate risk arises from the possibility that changes in interest rates will affect the finance income or finance cost of the Company. The Company is not significantly exposed to interest rate risk on its borrowings and fixed deposits since they carry fixed interest rates. As such, the Company's income and operating cash flows are substantially independent of changes in market interest rates.

The Company generally manages to minimise the interest rate risk by closely monitoring the market interest rates and investing in those financial assets in which such risk is expected to be minimal.

The Company is exposed to interest rate risk on:

- (i) Liability for incurred claims; and
- (ii) Asset for incurred claims.

###### c) Equity price risk

Equity price risk is the risk that the fair value of a financial instruments will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market.

The Company's equity price risk exposure relates to financial assets and financial liabilities whose values will fluctuate as a result of changes in market prices.

The Company's equity price risk policy requires is to manage such risks by setting and monitoring objectives and constraints on investments, diversification plans, sector and market. The fair values of financial assets are not different from their carrying values.

###### *Sensitivities*

The table below shows the results of sensitivity testing on the Company's profit or loss and equity by type of business. The sensitivity analysis indicates the effect of changes in price risk factors arising from the impact of the changes in these factors on the Company's investments:

	<u>10% increase in price</u>	<u>10% decrease in price</u>
	AED	AED
<b>31 December 2025</b>		
Fair value through profit or loss	<u>1,250,127</u>	<u>(1,250,127)</u>
<b>31 December 2024</b>		
Fair value through profit or loss	<u>2,000,835</u>	<u>(2,000,835)</u>

## **Al Sagr National Insurance Company (PSC)**

### **Notes to the financial statements**

**For the year ended 31 December 2025**

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#### **28 RISK MANAGEMENT (continued)**

##### **28.5 Asset liability management (ALM) (continued)**

###### **Financial risk (continued)**

###### **iv) Operational Risk**

Operational risk is the risk of loss arising from system failure, human error, fraud or external events. When controls fail to perform, operational risks can cause damage to reputation, have legal or regulatory implications or can lead to financial loss.

The Company cannot expect to eliminate all operational risks, but by initiating a rigorous control framework and by monitoring and responding to potential risks, the Company is able to manage the risks.

The Company has detailed systems and procedures manuals with effective segregation of duties, access controls, authorisation and reconciliation procedures, staff training and assessment processes etc. with a compliance and internal audit framework. Business risks such as changes in environment, technology and the industry are monitored through the Company's strategic planning and budgeting process.

#### **29 SUBSEQUENT EVENTS**

Subsequent to the reporting date, geopolitical tensions in the Middle East have continued to evolve, including ongoing regional conflicts and heightened political uncertainty. These developments have increased volatility in global and regional financial markets and may, over time, affect economic conditions in the region. As at the date of approval of these financial statements, the Company continues to monitor developments in the region and will assess the potential impact, if any.

The accumulated losses of the Company exceed 50% of its share capital as at 31 December 2025. In order, to comply with the provision of Article 309 of UAE Federal Decree Law No. (32) of 2021 (as amended), the Board of Directors called a General Assembly Meeting on 25 March 2026, at which the shareholders resolved to approve the continuation of the Company's business activities.

#### **30 COMPARATIVES**

Certain comparative figures have been reclassified in order to conform to current year's presentation and improve the quality of information presented. These reclassifications had no effect on previously reported total assets, total equity, total liabilities, and profit for the year.